# Financial Statements of the Commonwealth Secretariat Fund

Year Ended 30 June 2020

Paicia Serrama

The RT Hon Patricia Scotland QC Secretary-General 30 April 2021



Am)

**Dr Arjoon Suddhoo**Deputy Secretary-General
30 April 2021

#### PRINCIPAL ACTIVITIES AND OPERATING STRUCTURE

## **Principal Activities of The Commonwealth**

The Commonwealth is a voluntary association of 54 independent countries and equal sovereign states. Its members are bound together by respect for all states and peoples; by shared values and principles; and by concern for the vulnerable.

The Commonwealth members are supported by a network of more than 80 intergovernmental, civil, cultural and professional organisations.

#### The Commonwealth:

- Supports The Commonwealth member states to achieve development, democracy and peace. It is a voice for small and vulnerable states and a champion for young people.
- Helps to strengthen governance, build inclusive institutions and promote justice and human rights. Its
  work helps to grow economies and boost trade, empower young people, and address threats such as
  climate change, debt and inequality.
- Provides technical assistance and supports decision-makers to draw up legislation and deliver policies.
   The Commonwealth deploys experts and observers who offer impartial advice and solutions to national issues. The Commonwealth also provides systems, software and research for managing resources.

At Commonwealth summits, The Commonwealth brings together government leaders whose decisions will have an enduring impact on all citizens.

Priority areas of work are agreed at Commonwealth Heads of Government Meetings (CHOGM), which occur every two years.

Further information regarding The Commonwealth's current four year Strategic Plan from 2017-18 to 2020-21, which was approved in June 2017, can be found on the website www.thecommonwealth.org.

#### The Commonwealth Secretariat

The activities of The Commonwealth are funded by Member Governments via three separate multilateral funds:

- Commonwealth Secretariat Fund (COMSEC);
- Commonwealth Fund for Technical Co-operation (CFTC); and
- Commonwealth Youth Programme Fund (CYP).

The Memoranda of Understanding of the three funds require The Commonwealth to operate and prepare separate audited financial statements for each of the funds.

Accordingly, these are the financial statements of **The Commonwealth Secretariat Fund** for the year ended 30 June 2020.

COMSEC facilitates consultation and consensus building amongst Commonwealth governments. It monitors international developments, conducts research and prepares briefings on political, social and economic issues which are of interest to member countries.

## PRINCIPAL ACTIVITIES AND OPERATING STRUCTURE

#### The Commonwealth (Continued)

The financial statements for COMSEC include the financial performance and position of the Joint Office for Commonwealth Permanent Missions to the United Nations which is based in New York and the Commonwealth Small States Office which is based in Geneva. The Joint Office for Commonwealth Permanent Missions to the United Nations operates as a base for nine Commonwealth small states and one regional body, to work out of and represent their respective countries at the United Nations. Both offices are funded by the tenants together with contributions from other donor countries. The Commonwealth Small States Office in Geneva provides subsidised office space for diplomatic missions of Commonwealth small states and a business centre for tenants and visiting small states delegations attending multilateral meetings.

#### **Governance and Structure**

The Commonwealth is headed by a Secretary-General, The RT Hon Patricia Scotland QC, who is appointed by the Heads of Government of the Commonwealth Member States.

The Secretary-General reports to the Heads of Government through individual meetings and also collectively at the biennial CHOGM. The Secretary-General is also held accountable through the Commonwealth's Board of Governors which meets regularly in London on behalf of all member governments at a senior diplomatic level. The Board of Governors also approves the Commonwealth Secretariat's strategic plan and supporting delivery plan and budget.

The Secretary-General is assisted by a senior management team in managing the activities of the organisation.

The Commonwealth Secretariat's structure is split into three directorates:

- Governance and Peace:
- Trade, Oceans and Natural Resources; and
- Economic, Youth and Sustainable Development.

The organisation has its headquarters in Marlborough House, Pall Mall, London, SW1Y 5HX, United Kingdom.

#### INDEPENDENT AUDITOR'S REPORT TO THE BOARD OF GOVERNORS

#### Independent auditor's report to the Board of Governors of Commonwealth Secretariat Fund

#### Report on the audit of the non-statutory financial statements

#### Opinion

In our opinion the non-statutory financial statements of Commonwealth Secretariat Fund (the 'Fund'):

- give a true and fair view of the state of the affairs of the Fund as at 30 June 2020 and of its financial performance for the year then ended; and
- have been properly prepared in accordance with International Public Sector Accounting Standards and the Financial Regulations as authorised by the Commonwealth Heads of Government

We have audited the non-statutory financial statements which comprise:

- the statement of financial position;
- the statement of financial performance;
- the statement of changes in net assets;
- the cash flow statement: and
- the related notes 1 to 21.

The financial reporting framework that has been applied in their preparation is International Public Sector Accounting Standards and the Financial Regulations as authorised by the Commonwealth Heads of Government.

#### Basis for opinion

We conducted our audit in accordance with International Standards on Auditing (UK) (ISAs (UK)) and applicable law. Our responsibilities under those standards are further described in the auditor's responsibilities for the audit of the non-statutory financial statements section of our report.

We are independent of the Fund in accordance with the International Ethics Standards Board for Accountants' Code of Ethics for Professional Accountants (IESBA Code), and we have fulfilled our other ethical responsibilities in accordance with these requirements. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

## Emphasis of matter - Material valuation uncertainty

We draw attention to note 1.21, which describes the effects of the uncertainties created by the coronavirus (COVID-19) pandemic on the valuation of the fund's land and buildings. As noted by the fund's external valuer, the pandemic has caused extensive disruptions to businesses and economic activities and the uncertainties created have increased the estimation uncertainty over the fair value of the land and buildings at the balance sheet date. Our opinion is not modified in respect of this matter.

#### Conclusions relating to going concern

We are required by ISAs (UK) to report in respect of the following matters where:

- the Secretary General's use of the going concern basis of accounting in preparation of the non-statutory financial statements is not appropriate; or
- the Secretary General has not disclosed in the non-statutory financial statements any identified material uncertainties that may cast significant doubt about the Fund's ability to continue to adopt the going concern basis of accounting for a period of at least twelve months from the date when the non-statutory financial statements are authorised for issue.

We have nothing to report in respect of these matters.

#### INDEPENDENT AUDITOR'S REPORT TO THE BOARD OF GOVERNORS

## Independent auditor's report to the Board of Governors of CommonwealthSecretariat Fund

#### Other information

The Secretary General is responsible for the other information. The other information comprises the information included in the Principal Activities and Operating Structure, other than the non-statutory financial statements and our auditor's report thereon. Our opinion on the non-statutory financial statements does not cover the other information and we do not express any form of assurance conclusion thereon.

In connection with our audit of the non-statutory financial statements, our responsibility is to read the other information and, in doing so, consider whether the other information is materially inconsistent with the non-statutory financial statements or our knowledge obtained in the audit or otherwise appears to be materially misstated. If we identify such material inconsistencies or apparent material misstatements, we are required to determine whether there is a material misstatement in the non-statutory financial statements or a material misstatement of the other information. If, based on the work we have performed, we conclude that there is a material misstatement of this other information, we are required to report that fact.

We have nothing to report in respect of these matters.

## Responsibilities of the Secretary General

The Secretary-General is responsible for the preparation of the non-statutory financial statements and for being satisfied that they give a true and fair view, and for such internal control as the Secretary-General determines is necessary to enable the preparation of non-statutory financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the non-statutory financial statements, the Secretary-General is responsible for assessing the Fund's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless the Secretary-General either intends to liquidate the Fund or to cease operations, or has no realistic alternative but to do so.

#### Auditor's responsibilities for the audit of the non-statutory financial statements

Our objectives are to obtain reasonable assurance about whether the non-statutory financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with ISAs (UK) will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these non-statutory financial statements.

A further description of our responsibilities for the audit of the non-statutory financial statements is located on the FRC's website at: <a href="https://www.frc.org.uk/auditorsresponsibilities">www.frc.org.uk/auditorsresponsibilities</a>. This description forms part of our auditor's report.

#### Use of our report

This report is made solely for the exclusive use of the Board of Governors in accordance with the engagement letter dated 2 September 2020 and the Financial Regulations of the funds. Our report is not to be used for any other purpose, recited or referred to in any document, copied or made available (in whole or in part) to any other person without prior written express consent. We accept no duty, responsibility or liability to any other party in connection with the report or this engagement.

Deloitte LLP

St Albans, United Kingdom

Delortte LLP

30 April 2021

# STATEMENT OF FINANCIAL POSITION AS AT 30 JUNE 2020

		30 June 2020	30 June 2019
ASSETS	Notes	£	£
Current Assets			
Cash and Cash Equivalents	2	11,037,381	9,399,194
Investments	3	2,512,000	4,000,000
Inventories		2,807	3,611
Prepayments		541,446	762,530
Members' Contributions Receivable from Non-exchange Transactions	9(a)	1,074,378	928,337
Other Receivables from Exchange Transactions	4	300,522	896,033
		15,468,534	15,989,705
Non-Current Assets			
Property, Plant and Equipment	5(a)(i),5(b)(i)	16,953,389	17,282,537
Intangible Assets	5(a)(ii),5(b)(ii)	123,566	168,093
· ·		17,076,955	17,450,630
TOTAL ASSETS		32,545,489	33,440,335
TOTAL ASSETS		32,343,469	33,440,333
LIABILITIES			
Current Liabilities			
Provisions	8	515,902	1,492,740
Deferred Income from Non-exchange Transactions	11(a),11(b)	349,101	490,074
Members' Contributions Prepaid from Non-exchange Transactions	9(a)(i),9(a)(ii)	90,657	221,044
Payables and Other Liabilities from Exchange Transactions	6	6,572,460	5,209,819
,		7,528,120	7,413,677
Non-Current Liabilities			
Provisions	8	297,485	639,512
Payables and Other Liabilities from Exchange Transactions	6	1,464,792	1,832,449
Pension Liabilities	7	5,600,000	1,533,000
		7,362,277	4,004,961
TOTAL LIABILITIES		14,890,397	11,418,638
NET ASSETS		17,655,092	22,021,697
FUND BALANCES AND RESERVES			
General Reserve		2,893,770	2,887,149
Working Capital Fund		3,724,838	3,724,838
Joint Office in New York	16	482,334	468,364
Small States Office in Geneva	16	(81,591)	(76,980)
Designated Funds	1.17	2,724,822	2,682,251
Revaluation Reserve	1.17	13,510,919	13,869,075
Pension Reserve	7	(5,600,000)	(1,533,000)
TOTAL FUND BALANCES AND RESERVES		17,655,092	22,021,697

# STATEMENT OF FINANCIAL PERFORMANCE FOR THE YEAR ENDED 30 JUNE 2020

	Notes	2019-20 £	2018-19 £
REVENUE FROM NON-EXCHANGE TRANSACTION	S		
Contributions to COMSEC	9(a)(i),9(a)(ii)	16,866,441	16,849,693
Contributions to Joint Office in New York	9(b)	667,223	665,758
Contributions to Small States Office in Geneva	9(c)	505,388	501,920
Special Projects	11(a),11(b),16	831,565	1,730,473
Service in-kind - Rent	12(b)(ii)	2,129,879	2,057,391
SUB-TOTAL REVENUE FROM NON-EXCHANGE TR	ANSACTIONS	21,000,496	21,805,235
REVENUE FROM EXCHANGE TRANSACTIONS			
Common Service Charge	10	2,553,595	2,423,577
Office Consolidation Charge	1.18(b)(vi)	697,297	338,885
Interest Revenue	12(a)	67,041	90,719
Other Income	12(b)(i)	1,380,964	1,950,328
Currency Gain		16,866	29,992
SUB-TOTAL REVENUE FROM EXCHANGE TRANSA	ACTIONS	4,715,763	4,833,501
TOTAL REVENUE		25,716,259	26,638,736
EXPENSES			
Staff Costs	13	9,810,296	9,190,428
Other Costs	14	13,313,334	13,306,503
Depreciation and Amortisation	5(a)(iii),5(b)(iii)	1,058,210	1,515,802
Finance Costs	,	5,227	7,236
TOTAL EXPENSES		24,187,067	24,019,969
SURPLUS FOR THE YEAR		1,529,192	2,618,767

# STATEMENT OF CHANGES IN NET ASSETS FOR THE YEAR ENDED 30 JUNE 2020

	Notes	General Reserve	Working Capital Fund	Joint Office	Small States Office	Designated Funds	Revaluation Reserve	Pension Reserve	Total
		£	£	£	£	£	£	£	£
Balance as at 1 July 2018		2,644,727	3,724,838	451,927	(73,014)	1,816,906	14,223,876	(2,747,000)	20,042,260
Surplus		2,618,767	-	-	-	-	-	-	2,618,767
Revaluation of Leasehold Property	5(a)(i)	-	-	-	-	-	(354,801)	-	(354,801)
Actuarial Loss on Former SG's Pension Scheme	7(a)	-	-	-	-	-	-	(174,000)	(174,000)
Actuarial Loss on Defined Benefit Scheme	7(b)	-	-	-	-	-	-	(53,000)	(53,000)
Actuarial Loss on Supplementary Pension	7(c)	-	-	-	-	-	-	(70,000)	(70,000)
Transfer of Funds to Pension Reserve	7(a,b,c)	(1,511,000)	-	-	-	-	-	1,511,000	-
Transfer of General Reserve to Designated Funds	1.17	(1,201,529)	-	-	-	1,201,529	-	-	-
Transfer from Designated Funds to General Reserve	1.17	336,184	-	-	-	(336,184)	-	-	-
Currency Translation of Foreign Operations		-	-	16,437	(3,966)	-	-	-	12,471
Balance as at 30 June 2019		2,887,149	3,724,838	468,364	(76,980)	2,682,251	13,869,075	(1,533,000)	22,021,697
Surplus		1,529,192	-	-	-	-	-	-	1,529,192
Revaluation of Leasehold Property	5(a)(i)	-	-	-	-	-	(358,156)	-	(358,156)
Actuarial Gain on Former SG's Pension Scheme	7(a)	-	-	-	-	-	-	43,000	43,000
Actuarial Loss on Defined Benefit Scheme	7(b)	-	-	-	-	-	-	(5,513,000)	(5,513,000)
Actuarial Loss on Supplementary Pension	7(c)	-	-	-	-	-	-	(77,000)	(77,000)
Transfer of Funds to Pension Reserve	7(a,b,c)	(1,480,000)	-	-	-	-	-	1,480,000	-
Transfer from General Reserve to Designated Funds	1.17	(760,225)	-	-	-	760,225	-	-	-
Transfer from Designated Funds to General Reserve	1.17	717,654	-	-	-	(717,654)	-	-	-
Currency Translation of Foreign Operations		<u>-</u>	-	13,970	(4,611)	-	_	<u>-</u>	9,359
Balance as at 30 June 2020		2,893,770	3,724,838	482,334	(81,591)	2,724,822	13,510,919	(5,600,000)	17,655,092

# CASH FLOW STATEMENT FOR THE YEAR ENDED 30 JUNE 2020

		2019-20	2018-19
	Notes	£	£
Cash Flow from Operating Activities		4 500 400	2 640 767
Surplus for the year		1,529,192	2,618,767
Non-Cash Movements			
Amortisation	5(a)(ii),5(b)(ii)	44,527	45,408
Depreciation	5(a)(i),5(b)(i)	1,013,683	1,470,394
Loss on Disposal of Fixed Assets	14	-	20,788
Currency Translations on Foreign Operations		(68,052)	(38,695)
Increase in Contributions Receivable		(146,041)	(839,191)
Decrease in Donor Contributions Prepaid		-	(112,539)
Decrease in Prepaid Income (Decrease)/Increase in Member Contributions Prepaid		- (130,387)	(18,555) 18,974
Decrease/(Increase) in Other Receivables		595,511	(701,733)
Decrease/(Increase) in Other Receivables  Decrease/(Increase) in Prepayments		221,084	(196,716)
Decrease in Inventories		804	1,648
Increase in Payables and Other Current Liabilities		1,362,641	669,271
Decrease in Provisions		(1,318,865)	(609,513)
Decrease in Deferred Income from Non-exchange Transactions		(140,973)	(360,470)
(Decrease)/Increase in Payables and Other Non Current Liabilitie	s	(271,657)	376,847
Pension Adjustments		(1,480,000)	(1,511,000)
,		( , , , ,	, , ,
Net Cash Flow generated from Operating Activities		1,211,467	833,685
Cash Flow from Investing Activities			
Investments in Fixed Term Deposits		(2,512,000)	(4,000,000)
Cash from Fixed Term Deposit Maturities		4,000,000	-
Asset Disposal Proceeds		-	8,500
Purchase of Non Current Assets (non-lease)	5(a)(i),5(b)(i)	(992,294)	(646,372)
Net Cash Flow Generated From/(Used In) Investing Activities		495,706	(4,637,872)
Cash Flow from Financing Activities			
Repayment of Bank Loans		(96,000)	(96,000)
	,	(00,000)	(00,000)
Net Cash Flow Used In Financing Activities		(96,000)	(96,000)
Net Increase/(Decrease) in Cash and Cash Equivalents		1,611,173	(3,900,187)
Cash and Cash Equivalents at the Beginning of the Period		9,399,194	13,302,392
Effects of Exchange Rate Changes on the Balance of Cash Held in Foreign Currencies		27,014	(3,011)
Cash and Cash Equivalents at the End of the Period	2	11,037,381	9,399,194

#### NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 30 JUNE 2020

## 1. Accounting Policies

#### 1.1 Statement of Compliance

The financial statements of COMSEC have been prepared on an accruals basis in accordance with the International Public Sector Accounting Standards (IPSAS).

In accordance with IPSAS 1, budgets and related budget reconciliation analysis have not been provided as they are not publicly available.

The financial statements include segmental information relating to Special Projects and the Joint Office for Commonwealth Permanent Missions to the United Nations (Joint Office) and the Commonwealth Small States Office in Geneva (together referred to as Commonwealth Small States Offices - CSSOs). Information is analysed into the statement of financial position and statement of financial performance for each segment. The segmental information does not include income, expenses, advances or loans to or between segments.

## 1.1.1 Standards Issued not yet effective:

#### **IPSAS 41 – Financial Instruments**

IPSAS 41, which replaces IPSAS 29, addresses the principles for recognition, measurement, classification and de-recognition of financial assets, financial liabilities and some contracts to buy or sell non-financial items. The main changes from IPSAS 29 to IPSAS 41 are the introduction of simplified classification and measurement requirements for financial assets, a forward looking impairment model, and a flexible hedge accounting model. IPSAS41 will be effective from 1 January 2023. COMSEC has not yet implemented this standard whose expected impact on the COMSEC's financial statements is minimal primarily because the entity already recognises impairment losses on its financial assets at the earliest opportunity.

#### IPSAS 42 - Social Benefits

IPSAS 42, also effective from 1 January 2023 applies to a transaction that meets the definition of a social benefit. This standard has not been implemented by COMSEC as the nature of the entity's work does not include transactions which would be classified as social benefits.

#### 1.2 Change to Accounting Policies

COMSEC reviews its accounting policies on a regular basis and amends them as necessary in line with the prevailing accounting standards and its operational circumstances.

## 1.3 Basis for Non-Consolidation of Financial Statements

As mentioned previously under Principal Activities and Operating Structure, the activities of The Commonwealth are funded by Member Governments via three separate multilateral funds:

- Commonwealth Secretariat Fund (COMSEC);
- Commonwealth Fund for Technical Co-operation (CFTC); and
- Commonwealth Youth Programme Fund (CYP).

The Memoranda of Understanding of the three funds require The Commonwealth to operate and prepare separate audited financial statements for each of the funds. Each fund is controlled by its member governments and these member governments may vary from fund to fund.

The Commonwealth has reviewed IPSAS 35 Consolidated and Separate Financial Statements and considers that the consolidation requirement is not applicable in this situation.

## 1.4 Accounting Convention

The financial statements have been prepared using the historical cost convention except for the revaluation of property assets.

#### NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 30 JUNE 2020

## 1.5 Going Concern Assumption

The financial statements have been prepared on the going concern basis. The Secretariat has considered the potential uncertainties of the impact of the Covid-19 pandemic on the organisation and has modelled different scenarios to quantify the potential impact of a reduction in income collection from member countries. After due consideration, management has a reasonable expectation that The Commonwealth will continue in operational existence for the foreseeable future and at least for a period of 12 months subsequent to the date of these financial statements. The Board of Governors has approved the 2020-21 Budget and Delivery Plan along with the associated funding by member states.

#### 1.6 Functional and Presentational Currency

The financial statements have been presented in GB Pounds Sterling which is COMSEC's functional currency. All financial information presented in GB Pounds Sterling has been rounded to the nearest £1.

## 1.7 Financial Instruments

Financial instruments are recognised when COMSEC becomes a party to the contractual provisions of the instrument until such time as when the rights to receive cash flows from those assets have expired or have been transferred and COMSEC has transferred substantially all the risks and rewards of ownership.

Financial assets that are held for trading are initially measured at fair value and any gains or losses arising from changes in the fair value are accounted for through surplus or deficit and included within the Statement of Financial Performance in the period in which they arise.

Financial assets with fixed or determinable payments that are not quoted in active markets comprise contributions receivable in cash, other receivables and cash and cash equivalents are initially measured at fair value and subsequently stated at amortised cost.

Financial assets with fixed or determinable payments and fixed maturity dates that COMSEC has both the intention and the ability to hold to maturity are initially measured at fair value and subsequently measured at amortised cost. As at 30 June 2020, no such financial assets were held by COMSEC.

All non-derivative financial liabilities are recognised initially at fair value, and subsequently measured at amortised cost using the effective interest method.

## 1.8 Cash and Cash Equivalents

Cash and cash equivalents consist of cash in hand and bank balances that can easily be converted into cash without loss of value. Cash deposits are held in instant access interest-bearing bank accounts. Cash deposits denominated in foreign currencies have been translated to GB Pound Sterling at exchange rates prevailing at the reporting date. Realised gains and losses are recognised in the Statement of Financial Performance for the year.

Cash and cash equivalents are held in interest bearing accounts on the money market or as fixed short term deposits. All deposits are due to mature within three months and, as such, are all classified as cash and cash equivalents under current assets.

Cash and cash equivalents held for use for specific purposes are considered as restricted.

#### NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 30 JUNE 2020

#### 1.9 Property, Plant and Equipment

#### (a) Costs

Items of property, plant and equipment that meet the recognition criteria for capitalisation are capitalised and depreciated to residual value over their useful life if they:

- Have a value greater than £1,000; or
- Have a value of less than £1,000 but are part of a group of similar assets with a value greater than £10,000.

Property, plant and equipment are recorded at cost, which includes the purchase price and directly attributable costs of bringing the asset to working condition for its intended use.

Capital work in progress represents the value of expenditure on incomplete assets or projects as at 30 June 2020. The total expenditure is transferred to the relevant asset category on the completion of the asset or project and then depreciated.

## (b) Revaluation

Land and buildings are revalued every five years. This is supplemented by interim professional valuations to ensure that the carrying amount does not differ materially from fair value. All other classes of property, plant and equipment are carried at cost, less any accumulated depreciation and impairment losses.

#### (c) Depreciation

Depreciation on purchased and revalued assets is charged in the Statement of Financial Performance to write off the cost or valuation over their estimated useful lives using a straight-line method. Depreciation on assets acquired under finance leases is charged to the Statement of Financial Performance over the shorter of the lease term and the assets' useful life.

Depreciation for assets is provided from the month in which the asset is made available for use. The estimated useful lives applicable are as follows:

**Asset Type** 

Leasehold buildings	Remaining term of lease
Building Improvements	Remaining life of the building or term of lease or the useful life of the
	improvement
Plant Equipment	12 years or term of lease
Fixtures and Fittings	8 years or term of lease
Motor Vehicles	5 years or term of lease
Computers	4 years or term of lease

## 1.10 Impairment

Each year, a review of all assets is carried out for indications of impairment. If such indications exist, management will estimate the recoverable service amount and any loss is charged against the Statement of Financial Performance.

## 1.11 Intangible Assets

Computer software purchased for internal use which meets the recognition criteria for intangible assets and have a value greater than £1,000 are capitalised and amortised to residual value over their useful life. Computer software is recorded at cost, which includes the purchase price and directly attributable costs of bringing the software to usable condition for their intended use.

Computer software is amortised from the month it is made available for use. The estimated useful life is four years.

#### NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 30 JUNE 2020

#### 1.12 Inventories

Inventories held for sale are measured at the lower of cost and net realisable value. Inventories held for distribution at no or nominal charge are valued at the lower of cost and current replacement cost. Write downs from cost to current replacement cost or net realizable value are recognized in the Statement of Financial Performance.

#### 1.13 Payables and Accruals

Payables and accruals include liabilities in respect of goods and services which have been received and are either invoiced but unpaid or not invoiced at the year end. Accruals, for the purposes of disclosure in the financial statements, are aggregated with trade payables.

#### 1.14 Deferred Income

COMSEC receives additional contributions and grants from member states, non-Commonwealth countries and other organisations. These are awarded subject to specific performance conditions. The revenue for these contributions and grants is recognised when the conditions are met and is reported in the Statement of Financial Performance as Special Project Income under revenue from non-exchange transactions. The unutilised balance is reported as Deferred Income from non-exchange transactions in the Statement of Financial Position.

Details on deferred income are given in note 1.18(a)(ii).

#### 1.15 Borrowings

Borrowings consist of bank overdraft and bank loans. These are analysed as short- and long-term borrowings in the Statement of Financial Position. Their fair values are determined by the principal amounts, which represent the present value of future cash flows associated with servicing the debt. Interest and charges are recognised in the reporting period in which they are incurred.

#### 1.16 Provisions and Contingent Liabilities

Provisions are made for future liabilities and charges where COMSEC has a present legal or constructive obligation as a result of a past event. Other obligations, which do not meet the recognition criteria for liabilities, are disclosed in the notes to the financial statements as contingent liabilities when their existence could only be confirmed by the occurrence or non-occurrence of uncertain future events.

#### NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 30 JUNE 2020

#### 1.17 Reserves

COMSEC's reserves consist of the following balances:

- General Reserve, is carried forward after accounting for contributions, other sources of income and expenses for all programme related and administrative categories;
- Working Capital Fund, serves to protect the Fund against temporary shortages of cash, arising from the need to maintain expenditure levels in the event of irregular settlement of receivables by member states.
   Investments are held separately to represent the Working Capital Fund. In accordance with Section V of the revised Financial Regulations, the reserve will be subject to a maximum of 25% of approved planned expenditure for that year;
- General Reserves of the Joint Office for Commonwealth Permanent Missions to the United Nations in New York and the Commonwealth Small States Office in Geneva, are included as they form part of COMSEC's activities;
- Revaluation Reserve, relates to the revaluation of the Secretary General's residence, see note 5. The balance is made up of gains and losses in the value of the property since its acquisition in 2001 and subsequent refurbishment;
- Designated Funds, specifically relate to the Publication and the Marlborough House Funds carried forward
  to the next year as well as Funds set aside for specific purposes within the overall reserves as agreed by
  the Board of Governors as part of the annual budget; and
- Pension Reserve, created to reflect the surplus or deficit on The Commonwealth's pension obligations.

#### 1.18 Revenue

#### (a) Revenue from Non-Exchange Transactions

Non-exchange transactions are transactions in which COMSEC receives contributions with no or nominal consideration provided directly in return.

## (i) Contributions

COMSEC is financed by assessed contributions from the 54 member states of the Commonwealth. Revenue is recognised in the period to which the contribution relates following agreement of contributions at the annual meeting of the Board of Governors. Where contributions are received in advance of the year to which they relate, the amount is recognised as a non-exchange liability in the Statement of Financial Position.

Members' contributions receivable in the Statement of Financial Position are stated at the agreed amount and reduced by a provision for doubtful balances.

The Joint Office for Commonwealth Permanent Missions to the United Nations in New York and the Commonwealth Small States Office in Geneva are financed by contributions from donors.

#### (ii) Special Projects

COMSEC receives additional contributions and grants from member states, non-Commonwealth countries and other organisations for special projects (see note 11 for details of individual special projects). These funds are awarded subject to specific performance conditions.

Where a transfer is subject to conditions that, if unfulfilled, require the return of the transferred resources, deferred income is reported as a non-exchange liability on the Statement of Financial Position. The revenue for these projects is recognised when these conditions are met.

#### NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 30 JUNE 2020

#### 1.18 Revenue (a) Revenue from Non-Exchange Transactions (Continued)

## (iii) Service In-Kind

Service in-kind represents the provision of Marlborough House free of rent as recognised under IPSAS 23 Revenue from Non-Exchange Transactions.

## (b) Revenue from Exchange Transactions

Exchange transactions in which COMSEC provides a service and receives consideration in return.

#### (i) Common Service Charge

COMSEC levies an administrative charge referred to as the Common Service Charge, on the Commonwealth Fund for Technical Co-operation, Commonwealth Youth Programme and Commonwealth Association of Tax Administrators. The charge recovers from these institutions some of the costs incurred by COMSEC in operating the internal corporate business support functions which includes Finance, Human Resources and Facility Management, Information Technology, Strategy, Portfolio, Partnerships and Digital and to a lesser extent, Communications.

The present method of apportioning these costs is based on the proportion of staff members' time devoted to supporting activities in a particular area of work. The costs apportioned include staff costs, office accommodation and other administrative costs related to the corporate business support functions.

## (ii) Designated Funds

This income relates to monies generated from certain self-financing funds. Any surpluses or losses arising during the financial period are carried forward to the next year in the Designated Funds Reserves (see note 1.17).

#### (iii) Tenants Re-charges

In addition to contributions from donors, the Joint Office for Commonwealth Permanent Missions to the United Nations in New York and the Commonwealth Small States Office in Geneva are also financed by contributions from their tenants for using the office facilities. Tenants re-charges are recognised when it is probable that economic benefis will flow into the Joint Office for Commonwealth Permanent Missions to the United Nations in New York and the Commonwealth Small States Office in Geneva.

#### (iv) Interest Receivable

Interest received from interest-bearing accounts and investments is recognised in the period in which the transaction occurred not when the income is received.

## (v) Other Income

Other income consists of:

- Rent and service charges received from tenants in Commonwealth House;
- Rent received and costs recovered from tenants in the Joint Office for Commonwealth Permanent Missions to the United Nations in New York and the Commonwealth Small States Office in Geneva;
- Costs recovered from the Commonwealth Foundation in COMSEC;
- Recoveries by COMSEC, the Joint Office and the Small States Office of various costs, through insurance and tax reclaims; and
- Administration fees charged for managing Special Projects.

Such income is recognised in the period to which the transaction relates, not when the income is received.

#### NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 30 JUNE 2020

## 1.18 Revenue (b) Revenue from Exchange Transactions (Continued)

## (vi) Office Consolidation Charge

The Commonwealth embarked upon a project to consolidate its London operations into one office building, Marlborough House, in order to generate savings and improved ways of working. To facilitate this consolidation, in December 2018 The Commonwealth exercised the lease break option in its current lease for Commonwealth House without incurring a penalty. The Commonwealth vacated the building in December 2019.

COMSEC has levied an office consolidation charge on the Commonwealth Fund for Technical Co-operation and the Commonwealth Youth Programme to recover some of the costs incurred by COMSEC in delivering the consolidation project. The method of apportioning these costs is based on the projected total revenue used to fund expenditure in each of COMSEC, CFTC and CYP.

The consolidation project costs cover activities associated with the vacating and yielding up of Commonwealth House to the landlord, accelerated depreciation on Commonwealth House building improvements, enabling and upgrade works required in Marlborough House, and the physical move of staff and operations from Commonwealth House into Marlborough House.

## 1.19 Expenses

#### (a) Staff costs

## (i) Unused annual leave

Staff are permitted to accumulate unused annual leave for use in future periods. The value of unused annual leave at the year-end has been estimated using salary pay points and number of leave days outstanding and is included in staff costs in the Statement of Financial Performance. The obligation is recognised as an accrual in the Statement of Financial Position.

#### (ii) Relocation expenses

The Commonwealth pays relocation expenses for overseas recruited staff and experts at the beginning and end of their contracts. A provision for future costs is included within staff costs in the financial statements.

#### (iii) Home leave

The Commonwealth pays for home leave passages for overseas recruited staff after serving 18 months of their contracts. A provision for future home leave passages is included within staff costs in the financial statements.

## (iv) Pensions

The Commonwealth operates:

- Two defined benefit pension schemes which are now closed. One for three former Secretaries-General and another for permanent staff who opted in prior to 2002;
- A supplementary arrangement in conjunction to the Staff Defined Benefit Pension Scheme; and
- A defined contribution Workplace Pension Scheme which came into operation on 1 January 2018.

#### NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 30 JUNE 2020

#### 1.19 Expenses (a) Staff costs (iv) Pensions (Continued)

#### Former Secretaries-General Pension Scheme

An unfunded, defined benefit pension scheme is in operation for three former Secretaries-General. Costs relating to the financial year are recognised in the Statement of Financial Performance of COMSEC.

An actuarial valuation of The Commonwealth's obligation as at the year-end is obtained with the liability recognised in the Statement of Financial Position. The present value of the defined benefit obligations due to the former Secretaries-General is determined by discounting the estimated future cash outflows using agreed assumptions. There are no directly attributable investments or assets to support the obligations of this scheme. Unrealised actuarial gains and losses are recognised in the Statement of Changes in Net Assets.

#### Staff Defined Benefit Pension Scheme

The Commonwealth operates a funded, defined benefit scheme Commonwealth Secretariat Pension and Life Assurance Scheme (1979) where the benefits are based on final pensionable pay. The scheme is managed by a board of trustees nominated by The Commonwealth as employer and scheme members in line with UK pension regulations.

The current Schedule of Contributions requires the employer to contribute the amount required to bring the aggregate contribution to one twelfth of 99.7% of the total contributory payroll of the active members of all the funds each month in respect of future service, together with additional monthly contributions of £90,000 to meet the past service shortfall on behalf of entitled employees. Also payable are insurance premiums for death-inservice benefits and expenses incurred by the trustees in administering the scheme.

The Scheme is subject to UK pension regulations. It undertakes valuations every three years and prepares financial statements to 31 March. The financial statements of the scheme are audited by Assure UK. The scheme's actuary is Neal Thompson, Partner, First Actuarial LLP. The audited financial statements and details of advisors are available on request from the Payroll and Pensions Team, Finance and Management Information Section, Marlborough House, London, SW1Y 5HX.

The Scheme which was accessible to staff of COMSEC, CFTC, CYP and Commonwealth Science Council Funds was closed to new members with effect from 1 January 2002. It is not possible to separate the scheme liabilities relating to staff under the different funds. The entire liability is therefore recognised in the Statement of Financial Position in COMSEC. The liability or asset recognised in respect of the scheme is the fair value of the plan assets less the present value of the defined obligation at the reporting date.

The current service cost, interest on scheme liabilities and expected return on the scheme assets are recognised in the Statement of Financial Performance.

Actuarial gains and losses are recognised in full in the period in which they occur in the Statement of Changes in Net Assets.

## **Supplementary Pension**

To supplement The Commonwealth Secretariat Pension & Life Assurance Scheme (1979), The Commonwealth may also award an additional increase on a discretionary basis. A review is carried out annually to compare the pension benefits to UK Public Sector pension increases, and consider whether to award an additional increase on a discretionary basis to bring them into line. This arrangement is paid as supplementary to the pension payment.

#### NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 30 JUNE 2020

## 1.19 Expenses (a) Staff costs (iv) Pensions, Supplementary Pension (Continued)

An actuarial valuation of The Commonwealth's obligation as at the year-end is obtained with the entire liability recognised in the Statement of Financial Position of COMSEC as it is not possible to separate the scheme liabilities under the different funds. The present value of the supplementary pension obligations is determined by discounting the estimated future cash outflows using agreed assumptions. There are no directly attributable investments or assets to support the obligations of this scheme. Unrealised actuarial gains and losses are recognised in the Statement of Changes in Net Assets.

## **Workplace Pension Scheme**

Effective 1 January 2018, a Defined Contribution Pension Scheme was set up with Scottish Widows, which operates in line with the requirements of Automatic Enrolment. Staff can elect to have all or part of 15% of their gross salary invested in this Scottish Widows Workplace Pension Scheme. Employer contributions are recognised in the Statement of Financial Performance in the period in which the obligation arise.

The Commonwealth's contributions to the workplace pension scheme are recognised as staff costs in the statement of financial performance.

## (v) Gratuity

For staff who opt out of or select the reduced contribution to The Commonwealth Secretariat Workplace Pension Scheme, The Commonwealth contributes up to 15% of gross salary into the Staff Gratuity Fund. The Commonwealth's contributions to the staff gratuity fund are recognised as staff costs in the Statement of Financial Performance. Payments of accumulated gratuity plus interest are made to staff at the end of their contract or on leaving The Commonwealth.

The contributions are paid into a COMSEC bank account and managed separately in readily convertible investments. Cash deposits and fixed term deposits relating to the staff gratuity fund are not available for general use by The Commonwealth. The relating asset and liability are reported in the Statement of Financial Position of COMSEC because it is not possible to readily separate the proportion relating to COMSEC employees. The liability is classified as current or non-current dependent on the expiry dates of the employees' contracts.

## (b) Office Rental Costs

The headquarters of The Commonwealth is located in London and during the period, its operations were sited in two separate office buildings: Marlborough House and Commonwealth House. Marlborough House is provided free of rent by the UK Government. Under IPSAS 23 Revenue from Non-Exchange Transactions, the value of this service in-kind is recognised as both income and expense. The service in-kind has been estimated using the rental value of Commonwealth House in proportion to the office area in Marlborough House.

The Commonwealth also had operations sited in a separate office building, Commonwealth House. In December 2019, The Commonwealth vacated Commonwealth House as part of the office consolidation project.

Significant improvements made to Marlborough House or Commonwealth House are capitalised and depreciated through the statement of financial performance over the useful life of the improvements for Marlborough House.

## (c) Direct Projects

Direct Project Costs are expenses related to programmatic activities. Where these expenses occur against a contract issued to a service provider, the related cost is recognised in the Statement of Financial Performance when specific conditions in the individual contracts are fulfilled.

#### NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 30 JUNE 2020

## 1.19 Expenses (Continued)

#### (d) Leases

Leases are classified at their inception. A lease is classified as a finance lease if it transfers substantially all the risks and rewards incident to ownership. A lease is classified as an operating lease if it does not transfer substantially all the risks and rewards incident to ownership. Such classification is made in accordance with the substance and financial reality of the lease, not merely with its legal form.

Assets acquired under finance leases are recognised as assets in the Statement of Financial Position and the associated lease liabilities are recognised as liabilities. The assets and liabilities are recognised at amounts equal to the fair value of the leased asset at the inception of the lease or, if lower, at the present value of the minimum lease payments.

Finance lease payments are apportioned between the finance charge and the reduction of the outstanding liability. The finance charge is recognised in the Statement of Financial Performance each year during the lease term.

Lease payments under an operating lease are recognised as an expense in the Statement of Financial Performance on a straight line basis over the lease term.

# (e) Foreign Currency Transactions

Transactions in foreign currencies are translated to GB Pounds Sterling at the rate of exchange on the date of the transactions. Gains and losses resulting from the settlement of foreign currency transactions are recognised in the Statement of Financial Performance. COMSEC does not have any hedging arrangements.

Assets and liabilities of the Joint Office in New York and the Small States Office in Geneva are translated at the exchange rates existing at the reporting date. Revenues and expenses are translated at the average rate of exchange over the financial year. Unrealised gains and losses from the revaluation of foreign operations are recognised in the Statement of Changes in Net Assets as currency translations.

#### 1.20 Tax

The Commonwealth operates an Internal Tax System under an agreement with the UK Government. Tax deducted from emoluments of staff is retained by the organisation.

#### 1.21 Use of Estimates and Judgements

Preparing financial statements in accordance with IPSAS requires The Commonwealth to make estimates, judgements and assumptions in the selection and application of accounting policies and in the reported amounts of assets, liabilities, revenues and expenses. For this reason, actual results may differ from those estimates. Accounting estimates and underlying assumptions are reviewed on an on-going basis. Revisions to estimates are recognised in the year in which they are revised and in any future period affected.

There were no critical judgements in the year made during the process of applying the accounting policies.

The following are key sources of uncertainty in the estimates that have the most significant effect on the amounts recognised in the financial statements:

## Pension provision assumptions

As set out in accounting policy 1.19(iv), The Commonwealth operates two defined benefit pension schemes, both of which are now closed to new members. There are a number of assumptions that are used by the actuary in calculating the pension provision at financial year end including the discount rate, RPI inflation, CPI inflation, and mortality assumptions. Movements in any of these assumptions may lead to a material movement in the pension provision. The assumptions used by the actuary are consistent with our internal financial forecasting assumptions. The sensitivity of the assumptions used to measure the pension provision is set out in note 7.

#### NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 30 JUNE 2020

## 1.21 Use of Estimates and Judgements (continued)

## Valuation of land and buildings

The valuation of the Fund's land and buildings (note 5) is a source of estimation uncertainty that has a significant risk of a material adjustment to the carrying amounts of assets and liabilities within the next financial year.

The Fund had a desktop valuation of the Secretary-General's residence (the only land and building that the fund owns) conducted in year and this property was valued at £14.5m (2018-19 - £15.0m) and the valuation has been applied to the Fund's accounts.

The valuers indicated that market activity is being impacted in many sectors as a result of the outbreak of the Covid-19 pandemic. As at the valuation date, they considered that they could attach less weight to previous market evidence for comparison purposes to inform opinions of value. Indeed, the current response to COVID 19 meant that they were faced with an unprecedented set of circumstances on which to base a judgement.

The desktop valuation was therefore reported on the basis of 'material valuation uncertainty' as per VPS 3 and VPGA 10 of the RICS Red Book Global. Consequently, less certainty – and a higher degree of caution – should be attached to their valuation than would normally be the case. Given the unknown future impact that COVID-19 might have on the real estate market, they recommend that the Fund keep the valuation of this property under frequent review.

For the avoidance of doubt, the inclusion of the 'material valuation uncertainty' declaration above does not mean that the valuation cannot be relied upon. It is used in order to be clear and transparent with all parties, in a professional manner that – in the current extraordinary circumstances – less certainty can be attached to the valuation than would otherwise be the case.

## NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 30 JUNE 2020

# 2. Cash and Cash Equivalents

Restricted balances are held only for the specific purposes of the special project funds, the staff gratuity fund, the Joint Office in New York and Small States Office in Geneva as well as the office rental deposit for the Small States Office in Geneva.

	Unres	tricted	Res	tricted	Total 30 June		
	30 、	June	30	June			
	2020	2019	2020	2019	2020	2019	
	£	£	£	£	£	£	
Cash and Current Deposits	(44,737)	217,401	605,518	584,702	560,781	802,103	
Non-Current Cash Deposits	-	-	-	1,019,908	-	1,019,908	
Foreign Bank Accounts	-	-	1,158,401	980,240	1,158,401	980,240	
Call Accounts	2,459,923	1,224,705	858,276	344,427	3,318,199	1,569,132	
Fixed Term Deposits	6,000,000	4,000,000	-	1,027,811	6,000,000	5,027,811	
Total Cash and Cash Equivalents	8,415,186	5,442,106	2,622,195	3,957,088	11,037,381	9,399,194	

## 3. Investments

Fixed term deposits held for a period of more than three months have been classified as investments.

	30 June 2020 £	30 June 2019 £
Term deposits - current	2,512,000	4,000,000
Total Investments	2,512,000	4,000,000
4. Other Receivables from Exchange Transactions		
<b>Q</b>	30 June 2020	30 June 2019
	£	£
Staff Advances and Season Ticket Loans	41,170	46,705
Receivables for the Geneva Office	19,582	21,606
Receivables for the New York Office	75,083	23,547
Other Receivables	209,596	873,401
Commonwealth Foundation Re-charges	123,451	92,340
Commonwealth Youth Programme	-	7,492
Commonwealth Association for Tax Administrators	894	-
Total Receivables	469,776	1,065,091
Less: Provision for doubtful debt	(169,254)	(169,058)
Total Net Receivables	300,522	896,033

## NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 30 JUNE 2020

## 4. Other Receivables from Exchange Transactions (Continued)

The change in the provision for doubtful debt during 2019-20 is as follows:

	Provision as at 1 July 2019	Increase in provision	(Decrease) in provision	Provision Used in the year	Provision as at 30 June 2020
	£	£	£	£	£
Provision for doubtful debt	169,058	196	-	-	169,254

The total provision includes royalties due from prior years which are proving difficult to collect due to financial difficulties of the other party. There was an increase in provision of £196 during the year (2018-19: Nil) due to exchange rate movements in relation to outstanding balances from prior years at the New York Office.

Ageing of receivables from exchange transactions:

	30 June 2020	30 June 2019
	£	£
< 12 months	300,522	896,033
Total	300,522	896,033

# NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 30 JUNE 2020

## 5. Non-Current Assets

# 5. (a) Non-Current Assets 2020

(i) Property, Plant & Equipment

	LAND AND BUILDINGS	BUILDING IMPROVEMENTS	FURNITURE & FIXTURES	HARDWARE	EQUIPMENT	VEHICLES	CAPITAL WORK IN PROGRESS (CWIP)	TOTAL
	£	£	£	£	£	£	£	£
Cost								
Balance as at 1 July 2019	15,000,000	3,876,609	302,632	1,178,434	537,731	80,916	-	20,976,322
Additions	-	-	412,590	299,123	279,981	-	600	992,294
Disposals	-	(2,720,359)	-	-	(68,407)	-	-	(2,788,766)
Revaluation Adjustments	(500,000)	-	-	-	-	-	-	(500,000)
Currency Translations	-	65,036	11,147	2,290	6,253	-	-	84,726
Closing Balance as at 30 June 2020	14,500,000	1,221,286	726,369	1,479,847	755,558	80,916	600	18,764,576
Depreciation								
Balance as at 1 July 2019	-	(2,660,101)	(112,087)	(623,554)	(217,127)	(80,916)	-	(3,693,785)
Depreciation	(141,844)	(462,590)	(53,847)	(290,898)	(64,504)	-	-	(1,013,683)
Disposals	-	2,720,359	-	-	68,407	-	-	2,788,766
Revaluation Adjustments	141,844	-	-	-	-	-	-	141,844
Currency Translations	-	(24,634)	(5,036)	(1,923)	(2,736)	-	-	(34,329)
Closing Balance as at 30 June 2020	-	(426,966)	(170,970)	(916,375)	(215,960)	(80,916)	-	(1,811,187)
Net Book Value 30 June 2020	14 500 000	794 320	555 399	563 472	539 598		600	16 953 389

# Net Book Value 30 June 2020 | 14,500,000 | 794,320 | 555,399 | 563,472 | 539,598 | - | 600 | 16,953,389

## (ii) Intangible Assets (Software)

	BALANCE AS AT 1 JULY 2019	ADDITIONS	DISPOSALS	AMORTISATION CHARGE FOR THE PERIOD	BALANCE AS AT 30 JUNE 2020
	£	£	£	£	£
Cost	303,882	-	-	-	303,882
Amortisation	(135,789)	-	-	(44,527)	(180,316)
Net Book Value	168,093	-	-	(44,527)	123,566

## NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 30 JUNE 2020

## 5. Non-Current Assets (a) Non-Current Assets 2020 (Continued)

## (iii) Depreciation and Amortisation Charge

		<b>BALANCE AS</b>
		AT 30 June 2020
	Note	£
Property Plant and Equipment	5(a)(i)	1,013,683
Intangible Assets (Software)	5(a)(ii)	44,527
Total Depreciation and Amortisation Charge		1,058,210

During the reporting year, COMSEC at the London office had furniture and fixtures, hardware equipment and software additions of £990,746 (2019: £718,876) and disposals in building improvements, hardware and equipment of £2,788,766 (2019: £287,877). The office in New York had no additions (2019: Nil) or disposals (2019: Nil). The office in Geneva had additions of hardware of £1,548 (2019: Nil) and no disposals (2019: Nil).

Previously, the Commonwealth depreciated building improvements related to Commonwealth House over a period of 16.5 years, representing the remaining life of the property lease. In December 2018 the Commonwealth exercised the lease break option in its lease for Commonwealth House. Management then reassessed the useful economic life of the building improvements to 11.3 years. This resulted in an additional depreciation charge for the year of £281,279 (2019: £675,069).

## NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 30 JUNE 2020

## 5. Non-Current Assets (b) Non-Current Assets 2019

## (i) Property, Plant & Equipment

	LAND AND BUILDINGS	BUILDING IMPROVEMENTS	FURNITURE & FIXTURES	HARDWARE	EQUIPMENT	VEHICLES	CAPITAL WORK IN PROGRESS (CWIP)	TOTAL
Cost	£	£	£	£	£	£	£	£
Balance as at 1 July 2018	15,500,000	3,822,429	270,639	768,846	736,335	80,916	72,506	21,251,671
Transfers from CWIP	-	-	-	(34,274)	-	-	(72,506)	(106,780)
Additions	-	-	22,663	443,086	82,897	-	-	548,646
Disposals	-	-	-	(902)	(286,975)	-	-	(287,877)
Revaluation Adjustments	(500,000)	-	•	-	-	-	-	(500,000)
Currency Translations	-	54,180	9,330	1,678	5,474	-	-	70,662
Closing Balance as at 30 June 2019	15,000,000	3,876,609	302,632	1,178,434	537,731	80,916	-	20,976,322
Depreciation								
Balance as at 1 July 2018	-	(1,703,069)	(76,096)	(383,377)	(373,628)	(74,524)	-	(2,610,694)
Depreciation	(145,199)	(945,362)	(33,566)	(239,841)	(100,034)	(6,392)	-	(1,470,394)
Disposals	-	-		564	258,025	-	-	258,589
Revaluation Adjustments	145,199	-	-	-	-	-	-	145,199
Currency Translations	-	(11,670)	(2,425)	(900)	(1,490)	-	-	(16,485)
Closing Balance as at 30 June 2019	-	(2,660,101)	(112,087)	(623,554)	(217,127)	(80,916)	-	(3,693,785)
Net Book Value 30 June 2019	15,000,000	1,216,508	190,545	554,880	320,604	<u> </u>	-	17,282,537

# Net Book Value 30 Julie 2019 | 15,000,000 | 1,216,506 | 190,545 | 554,660 | 520,604 | - - - 17,262,557

# (ii) Intangible Assets (Software)

	BALANCE AS AT 1 JULY 2018	ADDITIONS	DISPOSALS	AMORTISATION CHARGE FOR THE PERIOD	BALANCE AS AT 30 JUNE 2019
	£	£	£	£	£
Cost	99,376	204,506	-	-	303,882
Amortisation	(90,381)	-	-	(45,408)	(135,789)
Net Book Value	8,995	204,506	-	(45,408)	168,093

#### NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 30 JUNE 2020

## 5. Non-Current Assets (b) Non-Current Assets 2019 (Continued)

## (iii) Amortisation Charge

	BALANCE AS A	T 30 June 2019
	Note	£
Property Plant and Equipment	5(b)(i)	1,470,394
Intangible Assets (Software)	5(b)(ii)	45,408
Total Depreciation and Amortisation Charge		1,515,802

The asset classified as land and buildings relates to the Secretary-General's official residence, a long leasehold property (see note 5 (a)).

The fair value of the residence has been determined with reference to its market value. It is assumed to be part of the super prime sector of the market due to its size, stature and location. The valuation is made on the assumption that The Commonwealth has full vacant possession of the property.

A desktop valuation of the property was performed by Cushman & Wakefield in June 2020. Further valuations will be performed over the next four years in accordance with The Commonwealth's accounting policy to ensure that the carrying amount does not differ materially from fair value.

This valuation was based on a review of the current market for similar buildings and was considered to be in the order of £14.5 million. The downward valuation is due to several factors that have negatively affected buyer confidence in the London property market. The valuers are independent from The Commonwealth and conform to the Royal Institution of Chartered Surveyors Appraisal and Valuations standards.

The outbreak of the Novel Coronavirus (COVID-19), declared by the World Health Organisation as a "Global Pandemic" on the 11th March 2020, has impacted global financial markets. Travel restrictions have been implemented by many countries. Market activity is being impacted in many sectors. As at the valuation date, the valuers considered that they could attach less weight to previous market evidence for comparison purposes to inform opinions of value. Indeed, the current response to COVID 19 means that the valuers were faced with an unprecedented set of circumstances on which to base a judgement.

Their desktop valuation is therefore reported on the basis of 'material valuation uncertainty' as per VPS 3 and VPGA 10 of the RICS Red Book Global. Consequently, less certainty – and a higher degree of caution – should be attached to their valuation than would normally be the case. Given the unknown future impact that COVID-19 might have on the real estate market, they have recommended that The Commonwealth keep the valuation of this property under frequent review. As stated in note 1.21, there is therefore a key source of estimation uncertainty associated with the valuation of land and buildings.

## 6. Payables and Other Liabilities from Exchange Transactions

## Amounts falling due within one year

	Notes	30 June 2020	30 June 2019
		£	£
Bank Loans	(a)	96,000	96,000
Trade Payables and Accruals		2,194,583	2,230,775
Payables for the New York Office		359,237	242,501
Payables for the Geneva Office		977,268	862,994
Staff Gratuity Fund Obligations	(b)	2,370,887	1,612,512
Staff Balances		16,000	5,482
Commonwealth Fund for Technical Co-operation		399,001	126,702
Commonwealth Youth Programme Fund		137,190	-
Accrued Rent Incentive	(c)	22,294	20,888
Commonwealth Association for Tax Administrators			11,965
Total Payables and Current Liabilities		6,572,460	5,209,819

#### NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 30 JUNE 2020

## 6. Payables and Other Liabilities from Exchange Transactions (Continued)

#### Amounts falling due after more than one year

	Notes	30 June 2020	30 June 2019
		£	£
Bank Loans	(a)	456,000	552,000
Staff Gratuity Fund Obligations	(b)	763,558	1,019,908
Accrued Rent Incentive	(c)	245,234	260,541
Total Non-Current Liabilities		1,464,792	1,832,449

## (a) Bank Loans

## Acquisition of Secretary-General's Residence

In March 2001 The Commonwealth purchased a 125-year lease on the Secretary-General's residence at 40b Hill Street in Mayfair, for £2,000,000. This property was refurbished at a cost of £400,000 giving a total historic cost of £2,400,000. A loan was negotiated with Barclays Bank plc to cover these costs, and Barclays holds a first charge on this property.

The capital is repayable in 100 equal quarterly instalments of £24,000 over 25 years and interest is payable quarterly. The first quarterly payment of capital was made on 11 June 2001. The balance on the loan as at 30 June 2020 was £552,000 (2019: £648,000) of which £96,000 is due for repayment in the next twelve months. The interest of £5,227 (2018-19: £7,236) on this loan was expensed during the year.

	30 June 2020	30 June 2019
	£	£
Bank Loan Opening balance	648,000	744,000
Repayment of principal on bank loan during the year	(96,000)	(96,000)
Bank Loan Closing balance	552,000	648,000

## (b) Staff Gratuity Fund Obligations

The Staff Gratuity Fund Obligations include amounts relating to other funds and separate entities as analysed below. The total amount is covered by restricted balances held within cash and cash equivalents.

	30 June 2020		30 Jur	ne 2019
	Due within	Due after	Due within	Due after
	one year	one year	one year	one year
	£	£	£	£
Commonwealth Secretariat Fund	1,684,736	440,968	1,120,135	663,792
Commonwealth Fund for Technical Co-operation	327,255	277,153	110,085	268,542
Commonwealth Youth Programme Fund	100,309	35,222	10,640	87,574
Commonwealth Association of Tax Administrators	1,761	10,215	33,702	-
Commonwealth Foundation	230,431	-	320,821	-
New York Office	14,742	-	6,135	-
Geneva Office	11,653	-	10,994	-
Total Staff Gratuity Fund Obligations	2,370,887	763,558	1,612,512	1,019,908

## (c) Accrued Rent Incentive

The Joint Office for Commonwealth Permanent Missions to the United Nations in New York received three months' rent free accommodation (rent incentive) as part of a fifteen-year lease. The rent incentive has been accrued and is offset against the monthly rental expense on a straight line basis over the fifteen-year lease which commenced in April 2017.

#### NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 30 JUNE 2020

#### 7. Pension Liabilities

## Net liabilities arising from Defined Benefit Obligation

	Notes	30 June 2020	30 June 2019
		£	£
Former Secretaries-General Pension Scheme	(a)	2,509,000	2,716,000
Staff Defined Benefit Scheme - Net	(b)	981,000	(3,366,000)
Supplementary Pension	(c)	2,110,000	2,183,000
Total		5,600,000	1,533,000

## (a) Former Secretaries-General Pension Scheme

The Commonwealth operates an unfunded defined benefit pension scheme, the Former Secretaries-General Pension Scheme. This arrangement is not a registered pension scheme in the UK and there are no directly attributable assets held by The Commonwealth to support the liability of the arrangement.

Under the scheme, three former Secretaries-General are entitled to post-retirement monthly instalments amounting to 50% of the incumbent Secretary-General's gross salary. Pensioner members in receipt of a pension are the only category of the scheme.

The Former Secretaries-General Pension Scheme exposes The Commonwealth to the following actuarial risks:

#### Interest risk

The present value of the defined benefit scheme liability is calculated using a discount rate determined by reference to high quality corporate bond yields. A decrease in corporate bond yields would increase the Former Secretary-General Scheme's defined benefit obligation.

## Inflation risk

The scheme's defined benefit obligation is not directly linked to inflation but to indexation adjustments each time the salary of the current Secretary-General is updated.

#### Longevity risk

The present value of the defined benefit plan liability is calculated by reference to the best estimate of the mortality of plan participants, both during and after their employment. If Former Secretary-General Scheme members and their eligible spouses live longer than expected, the Former Secretary-General Scheme's benefits will need to be paid for longer thereby increasing the Former Secretary-General Scheme's defined benefit obligation.

The most recent actuarial valuation of the present value of the defined benefit obligation was carried out at 30 June 2020 by Ms B Wong, Fellow of the Institute and Faculties of Actuaries, of First Actuarial LLP. The present value of the defined benefit obligation, and the related current service cost and past service cost, were measured using the projected unit credit method.

## NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 30 JUNE 2020

# 7. Pension Liabilities (a) Former Secretaries-General Pension Scheme (Continued)

The principal assumptions used for the purposes of the actuarial valuation were:

	Valuation as at	Valuation as at
	30 June 2020	30 June 2019
Discount rate	1.25%	2.00%
RPI inflation	2.95%	3.20%
Increases to pensions in payment	2.95%	3.20%
Mortality (post-retirement)	100% of S3PMA/S3PFA CMI_2019_M/F	90% of S2PMA/S2PFA CMI_2018_M/F
	1%; A=0.25%	1%
Average longevity at retirement age for current pensioners:		
Males	28.7	26.7
Females	30.0	28.7
Average longevity at retirement age for future pensioners:		
Males	29.7	27.8
Females	31.1	30.0

Amounts recognised in respect of the Former Secretaries-General Pension Scheme are as follows:

	2019-20	2018-19
	£	£
Service cost:		
Current service cost	-	-
Past service costs and results from settlements	-	-
Net interest expense	52,000	63,000
Components of defined benefit costs recognised in surplus or deficit	52,000	63,000
Re-measurement on the net defined benefit liability:		
Return on plan assets (excluding amounts included in net interest expense)	-	-
Actuarial losses/(gains) arising from changes in demographic assumptions	39,000	(73,000)
Actuarial losses arising from changes in financial assumptions	134,000	155,000
Actuarial (gains)/losses arising from experience adjustments	(216,000)	92,000
Adjustments for restrictions on the defined benefit asset	-	-
Components of defined benefit cost recognised in net assets/equity	(43,000)	174,000
Total	9,000	237,000

The re-measurement of the net defined benefit liability is included in the Statement of Financial Position. The amount included in the statement of financial position arising from The Commonwealth's obligation in respect of the Former Secretaries-General Pension Scheme is as follows:

	30 June 2020	30 June 2019
	£	£
Present value of defined benefit obligation	2,509,000	2,716,000
Fair value of assets	-	-
Funded status	(2,509,000)	(2,716,000)
Restrictions on asset recognised	-	-
Net liability arising from defined benefit obligation	(2,509,000)	(2,716,000)

#### NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 30 JUNE 2020

## 7. Pension Liabilities (a) Former Secretaries-General Pension Scheme (Continued)

Movements in the present value of the defined benefit obligation over the period were as follows:

	30 June 2020	30 June 2019
	£	£
Opening defined benefit obligation	2,716,000	2,694,000
Current service cost	-	-
Interest expense	52,000	63,000
Re-measurement (gains)/losses:		
Actuarial losses/(gains) arising from changes in demographic assumptions	39,000	(73,000)
Actuarial losses arising from changes in financial assumptions	134,000	155,000
Actuarial (gains)/losses: experience adjustments	(216,000)	92,000
Benefits paid	(216,000)	(215,000)
Closing defined benefit obligation	2,509,000	2,716,000

## **Sensitivity Analysis**

Significant actuarial assumptions for the determination of the defined obligation are discount rate, RPI inflation rate and assumed life expectancy. The sensitivity analysis is set out below.

Assumption	Change in assumption	Change in defined benefit obligation
Discount rate	- 1% pa	+ 12%
RPI inflation	+ 1% pa	+ 10%
Assumed life expectancy	+ 1 year	+ 12%

#### **Limitations to Sensitivity Analysis**

The sensitivity analysis above provides an approximate guide to the sensitivity of results and may not be as accurate as a full valuation carried out on these assumptions. Each assumption change is considered in isolation, which in practice is unlikely to occur, as changes in some of the assumptions are correlated. Furthermore, in presenting the above sensitivity analysis, the present value of the defined benefit obligation has been calculated using the projected unit credit method at the end of the reporting period, which is the same as that applied in calculating the defined benefit obligation recognised in the statement of financial position.

There was no change in the methods and assumptions used in preparing the sensitivity analysis from prior years.

#### **Future Funding Obligations**

The actuarial valuation of the defined benefits obligation is determined by discounting the probable future payment required to settle the obligation resulting from past employee service rendered in prior periods. The discount rate is determined by reference to market yields at the reporting date following a yield curve approach. The discount rate has been determined based on the scheme duration and benefit currencies. The benefits receive increases based on the current Secretary-General's salary with pensions being reassessed at four yearly intervals. The valuation method used is known as the projected unit credit method.

The approximate overall duration of the Former Secretary-General Scheme's defined benefit obligation as at 30 June 2020 was 11 years (2019: 11 years).

The Commonwealth expects to make a contribution of £216,000 (2019: £222,000) to the Former Secretary-General Scheme during the financial year beginning 1 July 2020.

£164,000 (2019: £152,000) has been transferred to the pension reserve from the general reserve representing the difference between the cost recognised in Statement of Financial Performance and benefits paid out.

#### NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 30 JUNE 2020

## 7. Pension Liabilities (Continued)

## (b) Staff Defined Benefit Scheme

The Secretariat operates a UK registered trust based pension scheme, Commonwealth Secretariat Pension and Life Assurance Scheme (1979), that provides defined benefits. The Scheme was closed to entrants at 1 January 2002. Pension benefits are linked to the members' final pensionable salaries and service at their retirement or date of leaving if earlier. The Trustees are responsible for running the Scheme in accordance with the Scheme's Trust Deed and Rules, which set- out their powers. The Trustees of the Scheme are required to act in the best interests of the beneficiaries of the Scheme. There is a requirement that at least one-third of the Trustees are nominated by the members of the Scheme.

Under the scheme, the members are entitled to post-retirement monthly instalments amounting to 1/43rd of final pensionable pay for each year of service prior to 1 April 1996 plus 1/45th of final pensionable pay for each year of service thereafter, up to a maximum of 30 years (completed days count proportionately). The pensionable pay is the annual rate of basic pay.

The defined benefit scheme requires contributions from members. Contributions are based on a fixed percentage of salary of the members. Members can also make additional voluntary contributions to the scheme.

There are three categories of pension scheme members:

- Active members: currently employed by the Secretariat;
- Deferred members: former employees of the Secretariat not yet in receipt of a pension; and
- Pensioner members: in receipt of a pension.

The Staff Defined Benefit Scheme exposes The Commonwealth to a number of actuarial risks:

#### Investment risk

The present value of the defined benefit scheme liability is calculated using a discount rate determined by reference to high quality corporate bond yields; if the return on scheme asset is below this rate, it may create a scheme deficit. Currently the scheme has a relatively balanced investment in equity instrument funds, diversified growth funds, diversified credit fund and liability driven investments (LDI) pooled fund. Due to the long-term nature of the scheme liabilities, the Scheme Trustees consider it appropriate that a reasonable portion of the scheme assets should be invested in equity securities to leverage the return generated by the fund. The majority of scheme assets are invested in equity instrument funds and diversified growth funds. These assets are expected to outperform corporate bonds in the long-term but provide volatility and risk in the short term.

#### Interest risk

A decrease in corporate bond yields would increase the scheme's defined benefit obligation; however, this would be partially offset by an increase in the value of the Scheme's bond and LDI pooled fund holdings.

## Inflation risk

A significant proportion of the scheme's defined benefit obligation is linked to inflation, therefore higher inflation will result in a higher defined benefit obligation (subject to the appropriate caps in place). The majority of the scheme's assets are either unaffected by inflation, or only loosely correlated with inflation, therefore an increase in inflation would also increase the deficit.

## Longevity risk

The present value of the defined benefit scheme liability is calculated by reference to the best estimate of the mortality of scheme participants both during and after their employment. If scheme members live longer than expected, the scheme's benefits will need to be paid for longer, increasing the scheme's defined benefit obligation.

#### NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 30 JUNE 2020

# 7. Pension Liabilities (b) Staff Defined Benefit Scheme (Continued)

## Salary risk

The present value of the defined benefit scheme liability is calculated by reference to the future salaries of scheme participants. As such, an increase in the salary of the scheme participants will increase the scheme's liability.

The Trustees and The Commonwealth manage risks in the Scheme through the following strategies:

- **Diversification**: Investments are well diversified, such that the failure of any single investment would not have a material impact on the overall level of assets.
- Investment strategy: The Trustees are required to review the investment strategy on a regular basis.
- **Annuities**: The Scheme had previously bought out some members' pensions at retirement with an insurance company. This removes investment, inflation, longevity and expense risks after members

The results of the most recent formal actuarial valuation as at 31 March 2019 have been updated to 30 June 2020 by Ms B Wong, Fellow of the Institute and Faculties of Actuaries of First Actuarial LLP. The present value of the defined benefit obligation, and the related current service cost and past service cost, were measured using the projected unit credit method.

The principal assumptions used for the purpose of the actuarial valuations were as follows:

	Valuation as at	Valuation as at
	30 June 2020	30 June 2019
Discount rate	1.35%	2.15%
RPI inflation	2.95%	3.25%
CPI inflation	2.20%	2.25%
Salary increases	2.00%	2.00%
Inflation linked pension increases in payment:		
5% pa or RPI if less, subject to a minimum of 2.5% pa	3.25%	3.30%
Revaluation of deferred pensions:	2.20%	2.25%
Mortality (pre-retirement)	As per post	As per post
involtanty (pre-retirement)	retirement	retirement
	100% of	90% of
Mortality (post-retirement)	S3PMA/S3PFA	S2PMA/S2PFA
Involtanty (post-retirement)	CMI_2019_M/F	CMI_2018_M/F
	1%; A=0.25%	1%
Average longevity at retirement age for current pensioners:		
Males	26.6	26.7
Females	29.0	28.7
Average longevity at retirement age for future pensioners:		
Males	27.7	27.8
Females	30.2	30.0

## NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 30 JUNE 2020

## 7. Pension Liabilities (b) Staff Defined Benefit Scheme (Continued)

Amounts recognised in respect of the Staff Defined Benefit Scheme are as follows:

	2019-20 £	2018-19 £
Service cost:		
Current service cost	86,000	105,000
Past service costs and results from settlements	-	-
Net interest expense	(84,000)	(73,000)
Components of defined benefit costs recognised in surplus or deficit	2,000	32,000
Re-measurement on the net defined benefit liability:		
Return on scheme assets (excluding amounts included in net interest expense)	357,000	(2,493,000)
Actuarial gains arising from changes in demographic assumptions	(865,000)	(1,228,000)
Actuarial losses arising from changes in financial assumptions	5,934,000	3,861,000
Actuarial losses/(gains) arising from experience adjustments	87,000	(87,000)
Components of defined benefit cost recognised in net assets/equity	5,513,000	53,000
Total	5,515,000	85,000

The current service cost and the net interest expense for the year are included in the employee benefits expense in surplus or deficit. The re-measurement of the net defined benefit liability is included in the Statement of Financial Position.

#### Reconciliation to the Statement of Financial Position

	30 June 2020	
	£	£
Present value of defined benefit obligation	57,383,000	53,200,000
Fair value of assets	56,402,000	56,566,000
Funded status	(981,000)	3,366,000
Net (liability)/asset arising from defined benefit obligation	(981,000)	3,366,000

A surplus may be recognised if the economic benefits are available in the form of a refund or reduction in future contributions. The Rules of the Scheme state that the Commonwealth will be entitled to any surplus remaining if the Scheme is run until the last member exits the Scheme. Surpluses are therefore recognised in full

Movements in the present value of the defined benefit obligation over the period were as follows:

30 June 2020	30 June 2019
£	£
53,200,000	51,348,000
86,000	105,000
1,123,000	1,334,000
7,000	9,000
(2,189,000)	(2,142,000)
(865,000)	(1,228,000)
5,934,000	3,861,000
87,000	(87,000)
57,383,000	53,200,000
	\$53,200,000 86,000 1,123,000 7,000 (2,189,000) (865,000) 5,934,000 87,000

## NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 30 JUNE 2020

## 7. Pension Liabilities (b) Staff Defined Benefit Scheme (Continued)

Movements in the fair value of the main assets of the Staff Defined Benefit Scheme over the period were as follows:

	30 June 2020 £	30 June 2019 £
Opening fair value of assets	56,566,000	53,548,000
Interest revenue	1,207,000	1,407,000
Re-measurement (losses)/gains:		
Return on scheme assets (excluding amounts included in net interest expense)	(357,000)	2,493,000
Contributions from the employer	1,168,000	1,251,000
Contributions from scheme participants	7,000	9,000
Benefits paid	(2,189,000)	(2,142,000)
Closing fair value of assets	56,402,000	56,566,000

The fair value of the scheme assets at the end of the reporting period for each category, are as follows:

	30 June 2020 £	30 June 2019 £
Asset Class		
Cash and cash equivalents	393,000	557,000
Equity investments:		
Equity instrument funds	23,641,000	24,178,000
Diversified Growth Fund	20,331,000	20,060,000
Diversified Credit Funds	4,386,000	4,438,000
Liability Driven Investment	7,651,000	7,333,000
Total	56,402,000	56,566,000
Actual return on assets over period:	850,000	3,900,000

The fair value of all the assets listed above have a quoted market price in an active market, apart from cash held in the Scheme's bank accounts.

## **Sensitivity Analysis**

Significant actuarial assumptions for the determination of the defined obligation are discount rate, RPI inflation rate, salary increases and assumed life expectancy. The sensitivity analysis is set out below.

Assumption	Change i	i detined
Discount rate	+ 1% pa	- 13%
	- 1% pa	+ 16%
RPI inflation	+ 1% pa	+ 6%
	- 1% pa	- 4%
Future salary increases	+ 1% pa	+ 0.3%
Assumed life expectancy	+ 1 year	+ 6%

#### NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 30 JUNE 2020

## 7. Pension Liabilities (b) Staff Defined Benefit Scheme (Continued)

## Limitations of the sensitivity analysis

The sensitivity analysis above provides an approximate guide to the sensitivity of results and may not be as accurate as a full valuation carried out on these assumptions. Each assumption change is considered in isolation. The sensitivity analysis presented above may not be representative of the actual change in the defined benefit obligation as it is unlikely that the change in assumptions would occur in isolation of one another, as some of the assumptions may be correlated.

Furthermore, in presenting the above sensitivity analysis, the present value of the defined benefit obligation has been calculated using the projected unit credit method at the end of the reporting period, which is the same as that applied in calculating the defined benefit obligation liability recognised in the statement of financial position.

There was no change in the methods and assumptions used in preparing the sensitivity analysis from prior years.

## **Future Funding Obligation**

The Trustees are required to carry out an actuarial valuation every three years. The last actuarial valuation of the Main Scheme was performed by the Scheme Actuary for the Trustees as at 31 March 2019. This valuation revealed a funding shortfall of £4.7 million.

The Commonwealth Secretariat agreed to pay annual contributions, which together with the 6% members' contributions rate, total 99.7% of the Total Contributory Payroll each year to meet the cost of future service accrual. In respect of the funding shortfall in the Scheme as at 31 March 2019, The Commonwealth agreed to pay £1,080,000 per annum in equal monthly instalments to the Scheme for 3 years and 5 months from 1 June 2020. The funding requirements are based on the local actuarial measurement framework. In this framework, the discount rate is set on a prudent basis.

In addition, The Commonwealth will either pay directly or reimburse the Trustees to cover operational expenses, including the Pension Protection levy and death in service premiums associated with the Scheme.

The Commonwealth expects to make contributions of £1,192,000 (2019: £1,170,000) to the Pension and Life Assurance Scheme (1979) during the financial year beginning 1 July 2020.

An amount of £1,166,000 (2019: £1,219,000) was transferred to the pension reserve from the general reserve in the year representing the difference between the cost recognised in the Statement of Financial Performance and contributions made to the scheme.

The actuarial valuation of the defined benefits obligation is determined by discounting the probable future payment required to settle the obligation resulting from employee service rendered in the current and prior periods. The discount rate is determined by reference to market yields at the reporting date following a yield curve approach. The discount rate has been determined based on the Scheme's duration and benefit currencies.

The average duration of the Scheme's defined benefit obligation as at 30 June 2020 is 15 years (2019: 14 years). This number can be analysed as follows:

- active members: 26.3 years (2019: 19.9 years);
- deferred members: 19.8 years (2019: 18.3 years); and
- retired members: 13.4 years (2019: 12.4 years).

### NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 30 JUNE 2020

#### 7. Pension Liabilities (Continued)

#### (c) Supplementary Pension Scheme

The Secretariat operates an unfunded defined benefit pension plan, Supplementary Pension. This arrangement is not a registered pension scheme in the UK and there are no directly attributable assets held by The Commonwealth to support the liability of the arrangement.

Under the plan, the members are entitled to post-retirement monthly instalments that provide discretionary pension increases in payment over and above the minimum pension increases set out in the Trust Deed and Rules of The Commonwealth Secretariat Pension & Life Assurance Scheme (1979) ("the Main Scheme").

Members are guaranteed a 2.5% increase on pension payments each year. Additional increases may be awarded on a discretionary basis based on an annual review by The Commonwealth.

Pensioner members in receipt of a pension are the only category of the scheme.

The Supplementary Pension exposes The Commonwealth to the following actuarial risks:

#### Interest risk

The present value of the Supplementary Pension liability is calculated using a discount rate determined by reference to high quality corporate bond yields. A decrease in corporate bond yields would increase the plan's defined benefit obligation.

#### Inflation risk

All of the Supplementary Pension's defined benefit obligation is linked to inflation, therefore higher inflation will result in a higher defined benefit obligation and an increase in the deficit.

## Longevity risk

The present value of the Supplementary Pension liability is calculated by reference to the best estimate of the mortality of plan participants both during and after their employment if plan members live longer than expected, the plan's benefits will need to be paid for longer, increasing the plan's defined benefit obligation.

The most recent actuarial valuation of the present value of the defined benefit obligation was carried out at 30 June 2020 by Ms B Wong, Fellow of the Institute and Faculties of Actuaries of First Actuarial LLP. The present value of the defined benefit obligation, and the related current service cost and past service cost, were measured using the projected unit credit method.

The principal assumptions used for the purpose of the actuarial valuations were as follows:

	Valuation as at	Valuation as at
	30 June 2020	30 June 2019
Discount rate	1.25%	2.00%
RPI inflation	2.95%	3.20%
CPI inflation	2.20%	2.20%
Discretionary increases over guaranteed increases to pension in payment	0.00%	0.00%
	100% of	90% of
Mortality (post-retirement)	S3PMA/S3PFA	S2PMA/S2PFA
	CMI_2019_M/F	CMI_2018_M/F
	1%; A=0.25%	1%
Average longevity at retirement age for current pensioners		
Males	26.6	26.7
Females	29.0	28.7
Average longevity at retirement age for future pensioners		
Males	27.7	27.8
Females	30.2	30.0

# NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 30 JUNE 2020

# 7. Pension Liabilities (c) Supplementary Pension Scheme (Continued)

Amounts recognised in respect of the Supplementary Pension are as follows:

Service costs:		2019-20 £	2018-19 £
Past service costs and results from settlements         -         -           Net interest expense         42,000         53,000           Components of defined benefit costs recognised in surplus or deficit         42,000         53,000           Re-measurement on the defined benefit liability:         Return on plan assets (excluding amounts included in net interest expense)         -           Actuarial gains arising from changes in demographic assumptions         (74,000)         (58,000)           Actuarial losses arising from changes in financial assumptions         128,000         81,000           Actuarial losses arising from experience adjustments         23,000         47,000           Components of defined benefit costs recognised in net assets/equity         77,000         70,000           Reconciliation to the Statement of Financial Position         30 June 2020         123,000           Reconciliation to the Statement of Financial Position         30 June 2020         2,183,000           Funded status         (2,110,000)         (2,183,000)           Funded status         (2,110,000)         (2,183,000)           Restrictions on asset recognised         30 June 2019         £         £           Net liability arising from defined benefit obligation         (2,110,000)         (2,183,000)           Movements in the present value of the defined benefit obligation	Service cost:		
Net interest expense         42,000         53,000           Components of defined benefit costs recognised in surplus or deficit         42,000         53,000           Re-measurement on the defined benefit liability:         Return on plan assets (excluding amounts included in net interest expense)         Actuarial gains arising from changes in demographic assumptions         (74,000)         (58,000)           Actuarial gains arising from changes in financial assumptions         128,000         81,000           Actuarial losses arising from experience adjustments         23,000         47,000           Actuarial losses arising from experience adjustments         23,000         47,000           Components of defined benefit costs recognised in net assets/equity         77,000         70,000           Total         119,000         123,000           Reconciliation to the Statement of Financial Position         \$\frac{\text{s}}{2}\$ \$\frac{\text{s}}{2}\$           Present value of defined benefit obligation         2,110,000         2,183,000           Present value of defined benefit obligation         (2,110,000)         (2,183,000)           Restrictions on asset recognised         \$\frac{\text{s}}{2}\$         \$\frac{\text{s}}{2}\$           Novements in the present value of the defined benefit obligation over the period:         \$\frac{\text{s}}{2}\$         \$\frac{\text{s}}{2}\$           Openin	Current service cost	-	-
Components of defined benefit costs recognised in surplus or deficit         42,000         53,000           Re-measurement on the defined benefit liability:         Fermeasurement on the defined benefit costs in demographic assumptions         (74,000)         (58,000)           Actuarial gains arising from changes in financial assumptions         128,000         81,000           Actuarial losses arising from experience adjustments         23,000         47,000           Components of defined benefit costs recognised in net asset/equity         77,000         70,000           Total         119,000         123,000           Reconciliation to the Statement of Financial Position         80 June 2020         2,183,000           Present value of defined benefit obligation         2,110,000         2,183,000           Fair value of assets         (2,110,000)         (2,183,000)           Fair value of asset recognised         (2,110,000)         (2,183,000)           Restrictions on asset recognised         (2,110,000)         (2,183,000)           Restrictions in the present value of the defined benefit obligation over the period:         2         £         £           Opening defined benefit obligation         2,183,000         2,253,000	Past service costs and results from settlements	-	-
deficit         42,000         53,000           Re-measurement on the defined benefit liability:         8		42,000	53,000
Return on plan assets (excluding amounts included in net interest expense)         -         -           Actuarial gains arising from changes in demographic assumptions         (74,000)         (58,000)           Actuarial losses arising from changes in financial assumptions         128,000         81,000           Actuarial losses arising from experience adjustments         23,000         47,000           Components of defined benefit costs recognised in net asset/equity         77,000         70,000           Total         119,000         113,000           Reconciliation to the Statement of Financial Position         \$0 June 2020         30 June 2019           \$\frac{\text{F}}{2}\$         \$\text{E}\$           Present value of defined benefit obligation         \$2,110,000         \$2,183,000           Fair value of assets         \$\text{C}\$         \$\text{E}\$           Funded status         \$(2,110,000)         \$(2,183,000)           Restrictions on asset recognised         \$\text{C}\$         \$\text{C}\$           Net liability arising from defined benefit obligation         \$\text{C}\$         \$\text{C}\$           Net liability arising from defined benefit obligation over the period:         \$\text{E}\$         \$\text{E}\$           Opening defined benefit obligation         \$2,183,000         \$2,253,000           Current service cost         \$	-	42,000	53,000
expense)         Total agains arising from changes in demographic assumptions         (74,000)         (58,000)           Actuarial losses arising from changes in financial assumptions         128,000         81,000           Actuarial losses arising from experience adjustments         23,000         47,000           Components of defined benefit costs recognised in net assets/equity         77,000         70,000           Total         119,000         123,000           Reconciliation to the Statement of Financial Position           Seconciliation to the Statement of Financial Position           Seconciliation to the Statement of Financial Position           Present value of defined benefit obligation         2,110,000         2,183,000           Fair value of defined benefit obligation         2,110,000         (2,183,000)           Restrictions on asset recognised         -         -         -           Restrictions on asset recognised         -         -         -           Net liability arising from defined benefit obligation         (2,110,000)         (2,183,000)           Movements in the present value of the defined benefit obligation over the period:         £         £           Cuprain defined benefit obligation         2,183,000         2,253,000	Re-measurement on the defined benefit liability:		
Actuarial losses arising from changes in financial assumptions         128,000         81,000           Actuarial losses arising from experience adjustments         23,000         47,000           Components of defined benefit costs recognised in net assets/equity         77,000         70,000           Total         119,000         123,000           Reconciliation to the Statement of Financial Position         30 June 2020         30 June 2019           Feresent value of defined benefit obligation         2,110,000         2,183,000           Fair value of assets         -         -           Funded status         (2,110,000)         (2,183,000)           Restrictions on asset recognised         -         -           Net liability arising from defined benefit obligation         (2,110,000)         (2,183,000)           Movements in the present value of the defined benefit obligation over the period:         \$         \$         £         £           Opening defined benefit obligation         2,183,000         2,253,000         \$         \$         \$           Opening defined benefit obligation         2,183,000         53,000         \$         \$         \$         £         £         £         £         £         £         £         £         £         £         £         £		-	-
Actuarial losses arising from experience adjustments         23,000         47,000           Components of defined benefit costs recognised in net assets/equity         77,000         70,000           Total         119,000         123,000           Reconciliation to the Statement of Financial Position         30 June 2020         30 June 2019           £         £         £         £           Present value of defined benefit obligation         2,110,000         2,183,000           Fair value of assets         -         -           Funded status         (2,110,000)         (2,183,000)           Restrictions on asset recognised         -         -           Movements in the present value of the defined benefit obligation over the period:         2         10,000         (2,183,000)           Movements in the present value of the defined benefit obligation over the period:         £         £         £         £           Opening defined benefit obligation         2,183,000         2,253,000         2,253,000         2         2         2         2         3         3         3         3         3         3         3         3         3         3         3         3         3         3         3         3         3         3         3 <th< td=""><td>Actuarial gains arising from changes in demographic assumptions</td><td>(74,000)</td><td>(58,000)</td></th<>	Actuarial gains arising from changes in demographic assumptions	(74,000)	(58,000)
Components of defined benefit costs recognised in net assets/equity         77,000         70,000           Total         119,000         123,000           Reconciliation to the Statement of Financial Position           \$\frac{\text{t}}{\text{\$E}}\$           Present value of defined benefit obligation         2,110,000         2,183,000           Fair value of assets         -         -         -           Funded status         (2,110,000)         (2,183,000)           Restrictions on asset recognised         (2,110,000)         (2,183,000)           Movements in the present value of the defined benefit obligation over the period:         \$\frac{\text{\$E}}{\text{\$E}}\$           Movements in the present value of the defined benefit obligation over the period:         \$\frac{\text{\$E}}{\text{\$E}}\$           Opening defined benefit obligation         2,183,000         2,253,000           Current service cost         -         -           Opening defined benefit obligation         2,183,000         2,253,000           Current service cost         -         -           Re-measurement (gains)/losses:         42,000         53,000           Actuarial gains arising from changes in demographic assumptions         (74,000)         (58,000)           Actuarial losses: experience adjustments         23,000 <td>Actuarial losses arising from changes in financial assumptions</td> <td>128,000</td> <td>81,000</td>	Actuarial losses arising from changes in financial assumptions	128,000	81,000
Total   119,000   70,000	Actuarial losses arising from experience adjustments	23,000	47,000
Reconciliation to the Statement of Financial Position           80 June 2020         30 June 2019           £         £         £           Present value of defined benefit obligation         2,110,000         2,183,000           Fair value of assets         -         -           Funded status         (2,110,000)         (2,183,000)           Restrictions on asset recognised         -         -           Net liability arising from defined benefit obligation         (2,110,000)         (2,183,000)           Movements in the present value of the defined benefit obligation over the period:         \$         \$         \$           Movements in the present value of the defined benefit obligation over the period:         \$         \$         \$         \$           Movements in the present value of the defined benefit obligation over the period:         \$ <t< td=""><td>•</td><td>77,000</td><td>70,000</td></t<>	•	77,000	70,000
Present value of defined benefit obligation         2,110,000         2,183,000           Fair value of assets         -         -           Funded status         (2,110,000)         (2,183,000)           Restrictions on asset recognised         -         -           Net liability arising from defined benefit obligation         (2,110,000)         (2,183,000)           Movements in the present value of the defined benefit obligation over the period:         30 June 2020         30 June 2019           E         £         £         £           Opening defined benefit obligation         2,183,000         2,253,000           Current service cost         -         -           Interest expense         42,000         53,000           Re-measurement (gains)/losses:         (74,000)         (58,000)           Actuarial gains arising from changes in demographic assumptions         (74,000)         (58,000)           Actuarial losses arising from changes in financial assumptions         (74,000)         81,000           Actuarial losses: experience adjustments         23,000         47,000           Benefits paid         (192,000)         (193,000)	Total	119,000	123,000
Present value of defined benefit obligation         2,110,000         2,183,000           Fair value of assets         -         -           Funded status         (2,110,000)         (2,183,000)           Restrictions on asset recognised         -         -           Net liability arising from defined benefit obligation         (2,110,000)         (2,183,000)           Movements in the present value of the defined benefit obligation over the period:         30 June 2020         30 June 2019           E         £         £         £           Opening defined benefit obligation         2,183,000         2,253,000           Current service cost         -         -         -           Interest expense         42,000         53,000           Re-measurement (gains)/losses:         (74,000)         (58,000)           Actuarial gains arising from changes in demographic assumptions         (74,000)         (58,000)           Actuarial losses arising from changes in financial assumptions         23,000         47,000           Benefits paid         (192,000)         (193,000)			
Fresent value of defined benefit obligation         £         £           Present value of assets         2,110,000         2,183,000           Funded status         (2,110,000)         (2,183,000)           Restrictions on asset recognised         -         -           Net liability arising from defined benefit obligation         (2,110,000)         (2,183,000)           Movements in the present value of the defined benefit obligation over the period:         \$\frac{1}{2}\$         \$\frac{1}{2}\$           Opening defined benefit obligation         2,183,000         2,253,000           Current service cost         -         -           Interest expense         42,000         53,000           Re-measurement (gains)/losses:         (74,000)         (58,000)           Actuarial losses arising from changes in demographic assumptions         (74,000)         81,000           Actuarial losses: experience adjustments         23,000         47,000           Benefits paid         (192,000)         (193,000)	Reconciliation to the Statement of Financial Position		
Present value of defined benefit obligation         2,110,000         2,183,000           Fair value of assets         -         -           Funded status         (2,110,000)         (2,183,000)           Restrictions on asset recognised         -         -           Net liability arising from defined benefit obligation         (2,110,000)         (2,183,000)           Movements in the present value of the defined benefit obligation over the period:         \$\frac{\text{c}}{\text{t}}\$         \$\frac{\text{c}}{\text{t}}\$           Opening defined benefit obligation         2,183,000         2,253,000           Current service cost         -         -           Interest expense         42,000         53,000           Re-measurement (gains)/losses:         (74,000)         (58,000)           Actuarial gains arising from changes in demographic assumptions         (74,000)         (58,000)           Actuarial losses arising from changes in financial assumptions         (74,000)         81,000           Actuarial losses: experience adjustments         23,000         47,000           Benefits paid         (192,000)         (193,000)			30 June 2019
Fair value of assets         -         -           Funded status         (2,110,000)         (2,183,000)           Restrictions on asset recognised         -         -           Net liability arising from defined benefit obligation         (2,110,000)         (2,183,000)           Movements in the present value of the defined benefit obligation over the period:         30 June 2020         30 June 2019           £         £         £         £         £           Opening defined benefit obligation         2,183,000         2,253,000           Current service cost         -         -         -           Interest expense         42,000         53,000           Re-measurement (gains)/losses:         (74,000)         (58,000)           Actuarial gains arising from changes in demographic assumptions         (74,000)         (58,000)           Actuarial losses arising from changes in financial assumptions         128,000         81,000           Actuarial losses: experience adjustments         23,000         47,000           Benefits paid         (192,000)         (193,000)		· -	· -
Funded status         (2,110,000)         (2,183,000)           Restrictions on asset recognised         -         -           Net liability arising from defined benefit obligation         (2,110,000)         (2,183,000)           Movements in the present value of the defined benefit obligation over the period:         30 June 2020         30 June 2019           £         £         £           Opening defined benefit obligation         2,183,000         2,253,000           Current service cost         -         -           Interest expense         42,000         53,000           Re-measurement (gains)/losses:         (74,000)         (58,000)           Actuarial gains arising from changes in demographic assumptions         (74,000)         81,000           Actuarial losses: experience adjustments         23,000         47,000           Benefits paid         (192,000)         (193,000)	<del>_</del>	2,110,000	2,183,000
Restrictions on asset recognised		-	-
Net liability arising from defined benefit obligation(2,110,000)(2,183,000)Movements in the present value of the defined benefit obligation over the period:30 June 202030 June 2019Opening defined benefit obligation2,183,0002,253,000Current service costInterest expense42,00053,000Re-measurement (gains)/losses:Actuarial gains arising from changes in demographic assumptions(74,000)(58,000)Actuarial losses arising from changes in financial assumptions128,00081,000Actuarial losses: experience adjustments23,00047,000Benefits paid(192,000)(193,000)		(2,110,000)	(2,183,000)
Movements in the present value of the defined benefit obligation over the period:    30 June 2020   30 June 2019	<del>-</del>	- (2 440 000)	- (2.402.000)
period:         30 June 2020         30 June 2019           £         £         £           Opening defined benefit obligation         2,183,000         2,253,000           Current service cost         -         -           Interest expense         42,000         53,000           Re-measurement (gains)/losses:         -         -           Actuarial gains arising from changes in demographic assumptions         (74,000)         (58,000)           Actuarial losses arising from changes in financial assumptions         128,000         81,000           Actuarial losses: experience adjustments         23,000         47,000           Benefits paid         (192,000)         (193,000)	Net hability arising from defined benefit obligation	(2,110,000)	(2,163,000)
Opening defined benefit obligation 2,183,000 2,253,000 Current service cost Interest expense 42,000 53,000 Re-measurement (gains)/losses:  Actuarial gains arising from changes in demographic assumptions Actuarial losses arising from changes in financial assumptions 128,000 81,000 Actuarial losses: experience adjustments 23,000 47,000 Benefits paid (192,000) (193,000)	•		
Opening defined benefit obligation         £         £           Opening defined benefit obligation         2,183,000         2,253,000           Current service cost         -         -           Interest expense         42,000         53,000           Re-measurement (gains)/losses:         -         -           Actuarial gains arising from changes in demographic assumptions         (74,000)         (58,000)           Actuarial losses arising from changes in financial assumptions         128,000         81,000           Actuarial losses: experience adjustments         23,000         47,000           Benefits paid         (192,000)         (193,000)	period.	30 June 2020	30 June 2019
Opening defined benefit obligation Current service cost Interest expense Re-measurement (gains)/losses: Actuarial gains arising from changes in demographic assumptions Actuarial losses arising from changes in financial assumptions Actuarial losses: experience adjustments  Benefits paid  2,183,000 2,253,000 53,000 53,000 54,000) 53,000 658,000) 658,000) 6198,000 6199,000 6199,000 6199,000 6199,000		_	£
Interest expense 42,000 53,000  Re-measurement (gains)/losses:  Actuarial gains arising from changes in demographic assumptions (74,000) (58,000)  Actuarial losses arising from changes in financial assumptions 128,000 81,000  Actuarial losses: experience adjustments 23,000 47,000  Benefits paid (192,000) (193,000)		_	2,253,000
Re-measurement (gains)/losses:Actuarial gains arising from changes in demographic assumptions(74,000)(58,000)Actuarial losses arising from changes in financial assumptions128,00081,000Actuarial losses: experience adjustments23,00047,000Benefits paid(192,000)(193,000)		42.000	53.000
Actuarial gains arising from changes in demographic assumptions (74,000) (58,000)  Actuarial losses arising from changes in financial assumptions 128,000 81,000  Actuarial losses: experience adjustments 23,000 47,000  Benefits paid (192,000)		,	,
Actuarial losses arising from changes in financial assumptions Actuarial losses: experience adjustments  128,000 81,000 47,000 Benefits paid (192,000) (193,000)	····	(74,000)	(58,000)
Actuarial losses: experience adjustments       23,000       47,000         Benefits paid       (192,000)       (193,000)		, ,	, ,
Benefits paid (192,000) (193,000)	· · · · · · · · · · · · · · · · · · ·		•
	· · · · · · · · · · · · · · · · · · ·	(192,000)	
	Closing defined benefit obligation	2,110,000	2,183,000

#### NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 30 JUNE 2020

## 7. Pension Liabilities (c) Supplementary Pension Scheme (Continued)

# **Sensitivity Analysis**

Significant actuarial assumptions for the determination of the defined obligation are discount rate, RPI inflation rate and assumed life expectancy. The sensitivity analysis is set out below.

	Change in assumption	Change in defined benefit obligation
Assumption		
Discount rate	- 1% pa	+ 9%
RPI inflation	+ 1% pa	+ 94%
Assumed life expectancy	+ 1 year	+ 10%

## Limitations of the sensitivity analysis

These calculations provide an approximate guide to the sensitivity of results and may not be as accurate as a full valuation carried out on these assumptions. Each assumption change is considered in isolation, which in practice is unlikely to occur, as changes in some of the assumptions are correlated.

Furthermore, in presenting the above sensitivity analysis, the present value of the defined benefit obligation has been calculated using the projected unit credit method at the end of the reporting period, which is the same as that applied in calculating the defined benefit obligation liability recognised in the statement of financial position.

There was no change in the methods and assumptions used in preparing the sensitivity analysis from prior years.

## **Future Funding Obligations**

The actuarial valuation of the defined benefits obligation is determined by discounting the probable future payment required to settle the obligation resulting from employee service rendered in the current and prior periods. The discount rate is determined by reference to market yields at the reporting date following a yield curve approach. The discount rate has been determined based on the plan duration and benefit currencies. The benefits receive increases linked to inflation with pensions being reassessed at four yearly intervals.

The approximate overall duration of the Supplementary Pension scheme's defined benefit obligation as at 30 June 2020 was 8 years (2019: 8 years).

The Secretariat expects to make a contribution of £192,000 (2019: £197,000) to the defined benefit plan during the financial year beginning 1 July 2020.

An amount of £150,000 (2019: £140,000) was transferred to the pension reserve from the general reserve in the year representing the difference between the cost recognised in the Statement of Financial Performance and contributions made to the scheme.

### NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 30 JUNE 2020

#### 8. Provisions

The provisions classified as such in the Statement of Financial Position are as follows:

	As at 30 .	June 2020	As at 30 June 2019		
	Due within	Due after one	Due within	Due after one	
	one year	year	one year	year	
	£	£	£	£	
Provision for Building Dilapidation	-	-	1,000,000	•	
Relocation Expenses	488,450	297,485	299,044	622,646	
Home Leave Expenses	27,452	-	52,668	16,866	
Arbitral Tribunal	-	-	141,028	•	
Total Provisions	515,902	297,485	1,492,740	639,512	

Movements in provisions during the year are as follows:

Provisions for Liabilities	Notes	As at 1 July 2019	Increase/ (Decrease) in provision	Amount used in year	As at 30 June 2020
		£	£	£	£
Provision for Dilapidation	(a)	1,000,000	-	(1,000,000)	-
Relocation Expenses	(b)	921,690	19,743	(155,498)	785,935
Home Leave Expenses	(c)	69,534	(1,922)	(40,160)	27,452
Arbitral Tribunal	(d)	141,028	(141,028)	-	-
Total Provisions for Liabilities		2,132,252	(123,207)	(1,195,658)	813,387

(a) The terms of the lease for Commonwealth House rendered The Commonwealth liable for any dilapidation that the property may suffer while in use over the lease period.

Following The Commonwealth exercising the lease break option for Commonwealth House in December 2018, the building was vacated in December 2019. A dilapidations settlement of £1,000,000 was agreed with the Landlord and settled during the year ended 30 June 2020.

(b) COMSEC incurs relocation expenses for overseas recruited staff at the beginning and end of their contracts. The costs of relocation are variable as they depend on the timing of the relocation, which can be at any stage within the maximum contract period of nine years (subject to renewal of three year contracts); the location from which the staff member is relocated; the size and circumstances of the family; and the complexity of the individual's affairs at the time.

The level of provision is based on an annual review of future costs. The movement in the provision for the year has been included within the Statement of Financial Performance under Staff Costs.

- **(c)** The Home Leave Expenses provision relates to home leave passages for overseas recruited staff. Overseas recruited staff and their dependents are provided with one home leave passage per contract. The level of provision is based on an annual review of future costs. The movement in the provisions for the year has been included within the Statement of Financial Performance under Staff Costs.
- (d) A provision for compensation and related costs was established in 2019 further to a Commonwealth Secretariat Arbitral Tribunal (CSAT) ruling. This provision was settled during the year 2019-20.

### NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 30 JUNE 2020

## 9. (a) Commonwealth Secretariat Members' Contributions from Non-Exchange Transactions

3	30 June 2020	30 June 2019
	£	£
Current	1,937,277	1,151,646
Provision for doubtful accounts	(862,899)	(223,309)
Total net current contributions receivable	1,074,378	928,337
Non-Current	351,208	335,699
Provision for doubtful accounts	(351,208)	(335,699)
Total net non-current contributions receivable	-	

The provision for doubtful accounts relates to member contributions. The net current contributions receivable is £1,074,378 (2019: £928,337).

In order to manage and reduce long outstanding arrears, affected member countries are invited to discuss and agree a suitable payment plan. The member countries have agreed a payment plan for arrears amounting to £408,664 (2019: £376,507).

Ageing of receivables from non-exchange transactions:

	30 June 2020	30 June 2019
	£	£
Less than one year	983,002	911,787
Between one and two years	58,050	16,550
More than two years	33,326	
Total	1,074,378	928,337

The provision for doubtful accounts is for the outstanding contributions receivable where there has been a delay in settlement of arrears. The change in the provision for doubtful accounts during 2019-20 is as follows:

	Provision as at 1 July 2019	Increase in provision	(Decrease) in provision	Provision as at 30 June 2020
	£	£	£	£
Provision for Doubtful Debt	559,008	801,289	(146,190)	1,214,107

There was an increase in provision for doubtful contribution of £801,289 (2019: £109,066). The decrease in the provision of £146,190 (2019: £187,103) relates to receipts for amounts provided for in prior periods.

## NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 30 JUNE 2020

9. (a) (i) Commonwealth Secretariat Members' Contributions from Non-Exchange Transactions 2019-20

	Balance as a	t 1 July 2019	Assessment	Received	Balance as at	30 June 2020
	Receivable	Prepaid	2019-20	2019-20	Receivable	Prepaid
Country	£	£	£	£	£	£
Antigua & Barbuda	5,000	-	40,194	30,194	15,000	-
Australia	-	-	2,090,109	2,090,109	_	-
The Bahamas	-	(12,206)	120,583	120,583	-	(12,206)
Bangladesh	_	-	104,505	104,505	-	- ,
Barbados	-	-	48,233	48,233	_	-
Belize	-	-	32,156	35,156	-	(3,000)
Botswana	_	_	120,583	120,583	-	-
Brunei Darussalam	_	_	136,661	136,661	_	_
Cameroon	_	_	104,505	-	104,505	_
Canada	_	_	3,416,524	3,416,524	-	_
Cyprus	_	_	168,817	168,817	_	_
Dominica	339,307	_	32,156	-	371,463	_
eSwatini	- 000,007	(14,765)	40,194	40,194	-	(14,765)
Fiji		(686)	48,233	46,907	640	(14,700)
The Gambia	44,754	(000)	32,156	75,188	1,722	_
Ghana	120,583	-		75,100	241,166	-
Grana Grenada	120,363	-	120,583 32,156	- 32,156	241,100	-
	-	- (E7 710)		32,130	-	(17 504)
Guyana	-	(57,718)	40,194	702.004	-	(17,524)
India	-	-	763,694	763,694	-	-
Jamaica	-	(00 507)	104,505	104,505	-	-
Kenya		(92,507)	120,583	-	28,076	-
Kiribati	3,545	-	32,156	31,196	4,505	-
Lesotho	-	-	32,156	32,156	-	-
Malawi	-	-	40,194	-	40,194	-
Malaysia	-	-	361,750	361,750	-	-
Maldives*	73,511	-	16,748	-	90,259	-
Malta	-	-	120,583	120,583	-	-
Mauritius	-	-	104,505	104,505	-	-
Mozambique	44,359	-	48,233	-	92,592	-
Namibia	-	-	104,505	-	104,505	-
Nauru	32,156	-	32,156	61,802	2,510	-
New Zealand	-	-	361,750	361,750	-	-
Nigeria	315,161	-	313,516	326,469	302,208	-
Pakistan	-	-	241,166	-	241,166	-
Papua New Guinea	-	-	48,233	-	48,233	-
Rwanda	40,194	-	40,194	40,194	40,194	-
St Kitts & Nevis	-	-	32,156	32,156	-	-
St Lucia	21,061	-	32,156	53,217	-	-
St Vincent & the Grenadines	37,200	_	32,156	32,155	37,201	_
Samoa		_	32,156	32,156	_	_
Seychelles	_	_	32,156	32,156	_	_
Sierra Leone	_	_	32,156	32,156	_	_
Singapore	_	_	442,139	442,139	_	_
Solomon Islands	_	_	32,156		32,156	_
South Africa	_	(43,162)	442,139	442,139	52,100	(43,162)
Sri Lanka		(-10, 102)	136,661	136,661	_	(40, 102)
Tanzania	9,818		104,505	-	114,323	_
Tonga	3,010	<u>-</u>	32,156	10,000	22,156	<u>-</u>
Trinidad & Tobago	168,817	-	168,817	168,817	168,817	-
	1	-			100,017	-
Tuvalu	64,235	-	32,156	96,391	404 505	-
Uganda	104,505	-	104,505	104,505	104,505	-
United Kingdom	-	-	5,482,713	5,482,713	- 00.450	-
Vanuatu	-	-	32,156	-	32,156	-
Zambia	63,139	-	48,233	63,139	48,233	-
Total	1,487,345	(221,044)	16,866,441	15,934,914	2,288,485	(90,657)

<sup>\*</sup>Maldives re-joined The Commonwealth in 2020.

## NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 30 JUNE 2020

9. (a) (ii) Commonwealth Secretariat Members' Contributions from Non-Exchange Transactions 2018-19

		t 1 July 2018	Assessment	Received		30 June 2019
	Receivable	Prepaid	2018-19	2018-19	Receivable	Prepaid
Country	£	£	£	£	£	£
Antigua & Barbuda	-	-	40,194	35,194	5,000	-
Australia	-	-	2,090,110	2,090,110	-	-
The Bahamas	-	-	120,583	132,789	-	(12,206)
Bangladesh	-	-	104,505	104,505	-	-
Barbados	-	-	48,233	48,233	-	-
Belize	32,156	-	32,156	64,312	-	-
Botswana	-	-	120,583	120,583	-	-
Brunei Darussalam	-	-	136,661	136,661	-	-
Cameroon	27,840	-	104,505	132,345	-	-
Canada	-	-	3,416,525	3,416,525	-	-
Cyprus	-	-	168,817	168,817	-	-
Dominica	307,151	-	32,156	-	339,307	-
eSwatini	-	(14,765)	40,194	40,194	-	(14,765)
Fiji	-	(39,989)	48,233	8,930	-	(686)
The Gambia	12,598	-	32,156	-	44,754	-
Ghana	-	-	120,583	-	120,583	-
Grenada	-	(32,156)	32,156	-	-	-
Guyana	-	(47,190)	40,193	50,721	-	(57,718)
India	-	-	763,694	763,694	-	-
Jamaica	-	-	104,505	104,505	-	-
Kenya	-	-	120,583	213,090	-	(92,507)
Kiribati	-	(9,839)	32,156	18,772	3,545	- 1
Lesotho	-	-	32,156	32,156	-	-
Malawi	-	-	40,194	40,194	-	-
Malaysia	-	-	361,750	361,750	-	-
Maldives*	73,511	-	-	-	73,511	-
Malta	-	-	120,583	120,583	-	-
Mauritius	_	-	104,505	104,505	_	_
Mozambique	-	(3,874)	48,233	-	44,359	-
Namibia '	_	- /	104,505	104,505	´-	_
Nauru	_	-	32,156	-	32,156	_
New Zealand	_	_	361,750	361,750	_	_
Nigeria	1,645	-	313,516	-	315,161	_
Pakistan	-	_	241,166	241,166	-	_
Papua New Guinea	_	_	48,233	48,233	_	_
Rwanda	_	_	40,194	-	40,194	_
St Kitts & Nevis	_	_	32,156	32,156	-	_
St Lucia	_	(11,095)	32,156	-	21,061	_
St Vincent & the Grenadines	46,500	(11,000)	32,156	41,456	37,200	_
Samoa	- 10,000	_	32,156	32,156		_
Seychelles	_	_	32,156	32,156	_	_
Sierra Leone	_	_	32,156	32,156	_ ]	_
Singapore		_	442,139	442,139	_	<u>-</u>
Solomon Islands		_	32,156	32,156	_	_
South Africa		(43,162)	442,139	442,139	_	(43,162)
Sri Lanka	·	(43, 102)	136,661	136,661	-	(43,102)
Tanzania	113,570	-		208,257	9,818	-
	113,370	-	104,505		9,010	-
Tonga Tripidad & Tobago	-	-	32,156 168,817	32,156	160 017	-
Trinidad & Tobago		-	168,817	-	168,817	-
Tuvalu	32,079	-	32,156	-	64,235	-
Uganda	-	-	104,505	- 400 740	104,505	-
United Kingdom	-	-	5,482,713	5,482,713	-	-
Vanuatu	64,235	-	32,156	96,391	-	-
Zambia	14,906	-	48,233	-	63,139	-
Total	726,191	(202,070)	16,849,693	16,107,513	1,487,345	(221,044)

<sup>\*</sup>Maldives withdrew from The Commonwealth in 2016.

# NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 30 JUNE 2020

# 9. (b) Joint Office in New York Donors Contributions from Non-Exchange Transactions

Country	2019-20	2018-19
	£	£
Australia	136,352	134,089
New Zealand	194,122	196,940
India	196,145	192,073
Malaysia	15,692	15,348
Singapore	22,995	23,418
Cyprus	3,196	3,070
United Kingdom	98,721	100,820
Total Donors	667,223	665,758

# 9. (c) Small States Office in Geneva Donors Contributions from Non-Exchange Transactions

Country	2019-20	2018-19
	£	£
India	116,851	115,853
Australia	72,984	68,181
New Zealand	191,333	194,498
Singapore	23,868	23,863
United Kingdom	100,352	99,525
Total Contributions	505,388	501,920

# 10. Common Service Charge from Exchange Transactions

Fund	2019-20	2018-19
	£	£
Commonwealth Fund for Technical Co-operation	2,074,925	1,945,338
Commonwealth Youth Programme Fund	426,167	431,887
Commonwealth Association of Tax Administrators	52,503	46,352
Total	2,553,595	2,423,577

# NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 30 JUNE 2020

# 11. (a) Deferred Income from Non-Exchange Transactions 2019-20

Special Projects	Deferred Income Balance as at 1 July 2019	Project Cash Receipts	Project Expenses	Adjustments	Deferred Income Balance as at 30 June 2020
	£	£	£	£	£
Commonwealth Media Development	12,061	-	(1,217)	-	10,844
Commonwealth Election Professional (CEP II) Initiative	308,158	120,409	(381,837)	-	46,730
Strengthen The Electoral Process	-	507,684	(344,084)	(163,600)	-
Support to the High Level Group to review the Commonwealth Secretariat's Governance Arrangements	219	-	-	(219)	-
Faith in the Commonwealth - Promoting Global Citizenship and Religious Literacy	1,762	-	-	-	1,762
Inclusive Dialogue/ Enhanced Women's Participation	167,874	262,199	(140,308)	-	289,765
Total	490,074	890,292	(867,446)	(163,819)	349,101

Adjustments represent funds recovered from donors and project balances returned to donors on completion of the project or balances transferred to debtors to be recovered from donors.

# 11. (b) Deferred Income from Non-Exchange Transactions 2018-19

Special Projects	Deferred Income Balance as at 1 July 2018	Project Cash Receipts	Project Expenses	Adjustments	Deferred Income Balance as at 30 June 2019
	£	£	£	£	£
Commonwealth Media Development	62,172	-	(50,111)	-	12,061
Commonwealth Election Professional (CEP II) Initiative	222,309	245,091	(159,242)	-	308,158
Strengthen the Electoral Process	228,349	1,026,169	(1,418,118)	163,600	-
Support to the High Level Group to review the Commonwealth Secretariat's Governance Arrangements	136	53,600	(53,517)	•	219
Faith in the Commonwealth - Promoting Global Citizenship and Religious Literacy	59,459	1	(57,697)	-	1,762
Inclusive Dialogue/ Enhanced Women's Participation	278,119	-	(110,245)	-	167,874
Total	850,544	1,324,860	(1,848,930)	163,600	490,074

Adjustments represent funds recovered from donors and project balances returned to donors on completion of the project or balances transferred to debtors to be recovered from donors.

### NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 30 JUNE 2020

## 12. (a) Interest Receivable from Exchange Transactions

	2019-20	2018-19
	£	£
Interest on Bank Deposits	67,041	90,719
Total Interest Income	67,041	90,719

Interest bearing accounts and investments yielded an average rate of 0.65% (2018-19: 0.63%) during the reporting period.

# 12. (b) (i) Other Income from Exchange Transactions

	2019-20	2018-19
	£	£
Income for Joint Office in New York	473,728	487,430
Income for Small States Office in Geneva	529,376	503,233
Rent Income	139,591	353,664
Marlborough House Makeover	22,113	83,538
Recovery of Expenses	179,999	147,678
Special Project Administration Fees	35,881	118,457
Miscellaneous Income	276	256,328
Total Other Income	1,380,964	1,950,328
12. (b) (ii) Other Income from Non-Exchange Transactions		
	2019-20	2018-19
	£	£
Service in-kind: Provision of Rent Free Property	2,129,879	2,057,391

The Commonwealth is party to a two-year agreement with Bloomberg Finance L.P., which provided in-kind equipment, furniture, promotional materials, and subscription service, for the Commonwealth to use a Bloomberg terminal in Marlborough House. On expiration of the agreement, the Commonwealth can retain the goods received except for the Bloomberg terminal keyboard, which is to be returned unless the subscription service is renewed.

#### 13. Staff Costs

	Notes	2019-20	2018-19
		£	£
Salaries and Allowances		7,856,187	7,308,770
Employers National Insurance Contributions		728,406	697,265
Contributions to Staff Gratuity Fund		752,554	754,456
Contributions to Staff Defined Contribution Scheme		340,285	322,232
Pension Contributions and Expenses - Other	(a)	101,732	176,414
Termination Costs	(b)	13,311	31,747
Provision for Relocation Expenses	8 (b)	19,743	(109,068)
Provision for Home Leave Expenses	8 (c)	(1,922)	8,612
Total Staff Costs		9,810,296	9,190,428

- (a) Pension Contributions and Expenses Other includes actuarial gains/losses, the shortfall on the defined benefit scheme for all The Commonwealth staff, as well as costs relating to the supplementary pension arrangements and the former Secretaries General Scheme. (See note 7).
- (b) During the financial year 2019-20, The Commonwealth restructured its Human Resources section. As a result, The Commonwealth incurred termination benefit costs which were paid during the period. During the financial year 2018-19, The Commonwealth outsourced its internal print service. As a result, The Commonwealth incurred termination benefit costs which were paid during the period.

# NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 30 JUNE 2020

## 14. Other Costs

	2019-20 £	2018-19 £
Rent and Rates	2,805,636	3,157,848
Notional Value of Rent for Marlborough House	2,129,879	2,057,391
Property Services and Maintenance Costs	1,656,119	692,986
Travel and Subsistence Costs	1,492,800	2,481,607
Short Term Consultants Costs	942,302	864,983
Accommodation and Venue Costs	777,250	905,794
Conference Costs	743,118	821,720
Communication, Publicity and Information	599,922	629,750
Equipment Maintenance	408,758	357,533
Other Miscellaneous Expenses	229,069	253,385
Other Property Costs	110,906	121,448
Utilities	108,155	104,720
Insurance	100,867	97,138
Professional Fees	99,756	168,934
Tribunal Expenses	99,007	337,720
Audit Fees	84,400	76,122
Staff Development	55,269	41,761
Bank and Finance Charges	54,676	26,857
Pension Administration Costs	51,915	63,674
Library and Subscriptions	45,166	37,791
Recruitment Costs	34,369	27,456
Vehicle Maintenance and Running Costs	28,896	37,136
Loss on Derecognition of Fixed Assets	-	20,788
Increase/(Decrease) in Provision for Doubtful Balances	655,099	(78,039)
Total Other Costs	13,313,334	13,306,503

All lease agreements are registered in COMSEC and the costs shared among all the three Funds. Operating lease costs are recognised in the Statement of Financial Performance of the respective Funds. Total operating lease costs recognised in COMSEC in 2019-20 is £694,440 (2018-19: £1,227,986). The total future minimum rentals under operating leases are detailed in note 19.

### NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 30 JUNE 2020

# 15. (a) Direct Project Expenses by Outcome

A breakdown of direct project expenses analysed according to the outcomes in the four year 2017-18 to 2020-21 Strategic Plan is provided below:

	2019-20	2018-19
	£	£
Democracy	1,601,783	1,524,844
Public Institutions	835,240	1,218,410
Youth and Social Development	236,484	548,830
Small and Other Vulnerable States	152,561	140,354
Economic Development	309,009	169,186
Cross Cutting	2,279,933	1,797,467
Internal Outcomes	3,414,952	3,517,424
Total	8,829,962	8,916,515

Internal outcomes comprise of Organisational Performance and Results, Communications, Small States Offices and Office of the Secretary-General.

## 15. (b) Direct Project Expenses by Cost Type

For additional information, a breakdown of direct project expenses is provided below according to cost type:

	Notes	2019-20	2018-19
		£	£
Direct Staff Costs	13	5,137,188	5,195,533
Other Costs	14	3,536,359	3,569,245
Depreciation	5(a)(i), 5(b)(i)	156,415	151,737
Total	_	8,829,962	8,916,515

## 16. Segmental Information

Segment information is based on the principal activities and sources of financing of COMSEC. These segments are as follows:

## (a) General Fund

This segment includes all resources of COMSEC that are commingled and not earmarked. The main funding sources of this segment are assessed contributions from Commonwealth member states, other voluntary contributions and miscellaneous revenue. Funding from the contributions is used to carry out programme activities as set out in the annual budget and delivery plan approved by the Board of Governors.

## (b) Special Project Funds

This segment receives additional contributions and grants from member states, non-Commonwealth countries and other organisations to carry out special projects. The resources in this segment can only be used for the purpose of expenditure subject to specific performance conditions as set out in the agreements with the donors.

## (c) Commonwealth Small States Offices Fund (CSSOs)

This segment includes all resources of the Joint Office for Commonwealth Permanent Missions to the United Nations in New York and the Commonwealth Small States Office in Geneva. These offices are funded by the small states tenants together with contributions from donor countries. Funding from the contributions is used to support the provision and running of these offices.

### NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 30 JUNE 2020

# 16. Segmental Information (Continued)

### STATEMENT OF FINANCIAL POSITION BY SEGMENT AS AT 30 JUNE 2020

	General Fund	Special Projects	CSSOs	Elimination	TOTAL
ASSETS	£	£	£	£	£
Current Assets					
Cash and Cash Equivalents	9,087,695	791,285	1,158,401	-	11,037,381
Investments	2,512,000	-	-	-	2,512,000
Inventories	2,807	-	-	-	2,807
Prepayments	507,736	-	33,710	-	541,446
Members' Contributions Receivable from Non- exchange Transactions	1,074,378	-	-	-	1,074,378
Other Receivables from Exchange Transactions	1,012,082	-	682,682	(1,394,242)	300,522
	14,196,698	791,285	1,874,793	(1,394,242)	15,468,534
Non-Current Assets					
Property, Plant and Equipment	15,981,850		971,539		16,953,389
Intangible Assets	123,566	-	97 1,559	- -	123,566
			074 520		
	16,105,416	<del>-</del>	971,539		17,076,955
TOTAL ASSETS	30,302,114	791,285	2,846,332	(1,394,242)	32,545,489
LIABILITIES					
Current Liabilities					
Provisions Deferred Income from Non-exchange	515,902	-	-	-	515,902
Transactions	_	349,101	_	-	349,101
Members' Contributions Prepaid from Non-	90,657	_	_	_	90,657
exchange Transactions	00,007				00,007
Payables and Other Liabilities from Exchange Transactions	5,324,163	442,184	2,200,355	(1,394,242)	6,572,460
	5,930,722	791,285	2,200,355	(1,394,242)	7,528,120
Non-Current Liabilities			_		
Provisions	297,485	-	-	-	297,485
Payables and Other Liabilities from Exchange Transactions	1,219,558	-	245,234	-	1,464,792
Pension Liabilities	5,600,000	-	-	-	5,600,000
	7,117,043		245,234		7,362,277
TOTAL LIABILITIES	13,047,765	791,285	2,445,589	(1,394,242)	14,890,397
NET ASSETS	17,254,349		400,743		17,655,092
FUND BALANCES AND RESERVES					
General Reserve	2,893,770	_	_	_	2,893,770
Working Capital Fund	3,724,838	-	_	-	3,724,838
Joint Office in New York	-	-	482,334	-	482,334
Small States Office in Geneva	-	-	(81,591)	-	(81,591)
Designated Funds	2,724,822	-	-	-	2,724,822
Revaluation Reserve	13,510,919	-	-	-	13,510,919
Pension Reserve	(5,600,000)		<u> </u>		(5,600,000)
TOTAL FUND BALANCES AND RESERVES	17,254,349		400,743		17,655,092

During the reporting year, non-current asset additions under the General Fund were £990,746 (2019: £718,876); disposals were £2,788,766 (2019: £287,877). There were no non-current asset additions or disposals under Special Projects during the current and prior year. Non-current asset additions under CSSO funds were £1,548 (2019: Nil) and disposals were Nil (2019: Nil).

### NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 30 JUNE 2020

# 16. Segmental Information (Continued)

## STATEMENT OF FINANCIAL PERFOMANCE BY SEGMENT FOR THE YEAR ENDED 30 JUNE 2020

	General Fund £	Special Projects £	CSSOs £	Elimination £	TOTAL £
REVENUE FROM NON-EXCHANGE					
TRANSACTIONS					
Contributions to COMSEC	16,866,441	-	-	-	16,866,441
Contributions to Joint Office in New York	-	-	667,223	-	667,223
Contributions to Small States Office in					
Geneva	-	-	505,388	-	505,388
Special Projects	-	867,446	-	(35,881)	831,565
Service in-kind - Rent	2,129,879				2,129,879
SUB-TOTAL REVENUE FROM NON- EXCHANGE TRANSACTIONS	18,996,320	867,446	1,172,611	(35,881)	21,000,496
REVENUE FROM EXCHANGE TRANSACTIONS					
Common Service Charge	2,553,595	-	-	-	2,553,595
Office Consolidation Charge	697,297	-	-	-	697,297
Interest Revenues	67,030	-	11	-	67,041
Other Income	377,861	-	1,519,879	(516,776)	1,380,964
Currency Gain	17,023	-	(157)	-	16,866
SUB-TOTAL REVENUE FROM EXCHANGE TRANSACTIONS	3,712,806	-	1,519,733	(516,776)	4,715,763
TOTAL REVENUE	22,709,126	867,446	2,692,344	(552,657)	25,716,259
EXPENSES					
Staff Costs	9,454,236	-	356,060	-	9,810,296
Other Costs	10,818,676	867,446	2,179,869	(552,657)	13,313,334
Depreciation and Amortisation	901,795	-	156,415	-	1,058,210
Finance Costs	5,227				5,227
TOTAL EXPENSES	21,179,934	867,446	2,692,344	( 552,657)	24,187,067
SURPLUS FOR THE YEAR	1,529,192	-			1,529,192

Some internal activities result in accounting transactions which create inter-segment revenue, expense, advance or loan balances in the financial statements. Inter-segment transactions are reflected in the elimination columns to accurately present these financial statements, the most significant examples of which are the transfers from COMSEC to CSSOs or CSSO contributions received in COMSEC. The aggregate amount of these transfers was £1,394,242, of which £567,429 was between COMSEC and the Joint Office of the United Nations in New York and £826,813 was between COMSEC and the Small States Office in Geneva.

Included in Total Expenses of £21,179,934 is the sum of £8,829,962 which represents direct costs incurred by the Commonwealth. Direct costs are analysed within note 15(a) and 15(b) of these financial statements.

### NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 30 JUNE 2020

## 17. Related Party Disclosures

# (a) Controlled Entities

The Commonwealth as an organisation operates and separately prepares audited financial statements for the following three funds:

- Commonwealth Secretariat Fund (COMSEC);
- Commonwealth Fund for Technical Co-operation (CFTC); and
- Commonwealth Youth Programme Fund (CYP).

As described in note 1.18(b)(i) costs of common service divisions are incurred by COMSEC. These charges are recovered from CFTC and CYP (see note 10).

COMSEC also recognises Staff Gratuity Fund assets and liabilities for CFTC and CYP within the Statement of Financial Position (see note 6(b)).

### (b) Other Related Parties

The Secretary-General of The Commonwealth is a member of the Board of Governors of two sister organisations of The Commonwealth. They are the Commonwealth of Learning and Commonwealth Foundation. These fellow intergovernmental Commonwealth organisations each have a separate Memorandum of Understanding, Board of Governors and Executive Management independent of The Commonwealth Secretariat.

COMSEC recognises Staff Gratuity Fund assets and liabilities for the Commonwealth Foundation within the Statement of Financial Position (See note 6(b)).

In the financial year to 30 June 2020, there were no transactions outside the normal operations between The Commonwealth and the two Commonwealth organisations mentioned above (2019: £nil).

## (c) Key Management Personnel

The members of the Board of Governors do not receive any remuneration from the organisation for their roles.

The aggregate remuneration paid or payable to key management personnel on a full time equivalent basis for COMSEC during the year was as follows:

	Number of	persons	Aggregate Remuneration		
	2019-20 2018-19		2019-20	2018-19	
			£	£	
Senior Management Committee	3	5	496,907	675,043	
Directors	2	1	246,603	131,191	
TOTAL	5	6	743,510	806,234	

Key management personnel includes members of the Senior Management Committee of the Commonwealth, which comprised the Secretary-General, Deputy Secretary-General, Assistant Secretary-General, Director and Head of Office and Senior Directors. The Senior Management Committee has the authority and responsibility for planning, directing and controlling the activities of The Commonwealth. Key management personnel also includes the Directors of Divisions.

Aggregate remuneration includes salary, allowances and employer's contribution to the gratuity fund and/or workplace pension scheme as analysed further below. The Secretary-General is provided with rent-free accommodation at The Commonwealth's official residence at Hill Street along with a chauffeur driven car for official use which is also available for the Secretary-General's private use.

#### NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 30 JUNE 2020

## 17. Related Party Disclosures (c) Key Management Personnel (Continued)

		Senior Management Committee		ctors
	2019-20	2018-19	2019-20	2018-19
	£	£	£	£
Salary	326,899	452,072	187,925	83,702
Allowances	94,379	120,515	23,669	30,872
Gratuity	75,629	95,396	24,626	12,275
Contributions to Staff Defined Contribution Scheme	1	7,060	10,383	4,342
TOTAL	496,907	675,043	246,603	131,191

There were no loans to key management personnel that were not available to other staff as at 30 June 2020.

## 18. Contingencies

As at 30 June 2020, there were no contingent liabilities (2019: Nil).

#### 19. Commitments

The Commonwealth has operating lease commitments for its premises in New York and Geneva. The leases have varying terms, escalation clauses and renewal rights.

The total future minimum rentals under operating leases are as follows:

	Gross Future Payment	Gross Future Payment
		30 June 2019
	£	£
Not later than one year	1,802,935	2,738,531
Later than one year and not later than five years	7,535,903	7,184,698
Later than five years	10,425,679	11,994,264
Total Due	19,764,517	21,917,493

The sublease receipts received in 2019-20 under non-cancellable subleases for office space in Commonwealth House in London is £139,591 (2018-19: £353,664).

The operating lease at Commonwealth House ended in December 2019. As such, no future sublease payments are expected to be received under non-cancellable subleases for office space in Commonwealth House in London (2019: £110,000).

# 20. Financial Instruments

Details of the significant accounting policies and methods adopted, including the criteria for recognition and derecognition, the basis of measurement and the basis on which gains and losses are recognised in respect of each class of financial asset and liability are set out in Note 1.

The Commonwealth's financial risk management policies are framed within the context of its treasury and investment management policy and financial regulations. The primary objectives of the Commonwealth's treasury and investment management policy are security and liquidity. The Commonwealth continues to operate a framework of internal controls designed to safeguard its assets.

The main risks associated with the use of financial instruments in the normal course of its operations are currency, interest rate, credit and liquidity risks.

# NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 30 JUNE 2020

# 20. Financial Instruments (Continued)

# (a) Fair Values

The assets of COMSEC	are cotogoriced	aa fallawa
The assers of Colvider.	are careconsec	as ionows

<b>C</b>	30 June 2020 £	30 June 2019 £
Financial assets	14,924,281	15,223,564
Non-financial assets	17,621,208	18,216,771
Total	32,545,489	33,440,335
The liabilities of COMSEC are categorised as follows:	30 June 2020	30 June 2019
	£	£
Financial liabilities	7,769,724	6,760,839
Non-financial liabilities	7,120,673	4,657,799
Total	14,890,397	11,418,638

Set out below, is a comparison by class of the carrying amounts and fair value of COMSEC's financial instruments.

# **Financial Assets:**

	Carrying Amount	Fair values
2020	£	£
Cash and Cash Equivalents	11,037,381	11,037,381
Investments	2,512,000	2,512,000
Current Receivables	1,374,900	1,374,900
Total	14,924,281	14,924,281
0040		
2019 Cash and Cash Equivalents	9,399,194	9,399,194
Investments	4,000,000	4,000,000
Current Receivables	1,824,370	1,824,370
Total	15,223,564	15,223,564
Financial Liabilities:		
Findricial Liabilities.	Carrying Amount	Fair Values
	£	£
2020		
Borrowings	552,000	552,000
Payables	7,217,724	7,217,724
Total	7,769,724	7,769,724
2019		
Borrowings	648,000	648,000
Payables	6,112,839	6,112,839
Total	6,760,839	6,760,839

#### NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 30 JUNE 2020

## 20. Financial Instruments (a) Fair Values (Continued)

Cash and short-term deposits, receivables, payables and other current liabilities approximate their carrying amounts largely due to the short-term maturities of these instruments.

Non-current liabilities are carried at their principal amounts, which represent the present value of future cash flows associated with servicing the debt. Interest and charges are accrued over the period they become due and are recorded as part of other creditors.

## (b) Foreign Currency Risk

COMSEC is exposed to foreign currency risk arising primarily from Non-GB Pound Sterling holdings to support local operating activities in programme countries. To manage this risk COMSEC maintains a minimum level of assets in local currencies, and whenever possible, maintains bank accounts in GB Pound Sterling.

The functional currencies of the Joint Office for Commonwealth Permanent Missions to the United Nations in New York, and The Commonwealth Small States Office in Geneva are, United States Dollars and Swiss Francs respectively. To manage the currency risk rents are charged to tenants in the applicable functional currency, in which the expenditure is incurred. The value of net assets for the overseas offices is given in the segmental information note 16.

At 30 June 2020, 90% of cash and cash equivalents are denominated in GB Pound Sterling, 8% in Swiss Francs and 2% in United States Dollars. (2019: 90% in GB Pound Sterling, 8% in Swiss Francs and 2% United States Dollars).

### (c) Credit Risk

Credit risk is the risk of financial loss to COMSEC if counterparties and other third parties fail to meet their contractual obligations. COMSEC's exposure relates to receivables and cash and cash equivalents.

The treasury and investment management policy manages credit risk on cash and cash equivalents by limiting the amount of credit exposure to any one counterparty and ensuring these financial assets are held with well-recognised financial institutions. As at 30 June 2020, 100% of these financial assets were held at counterparty banks with a Standard and Poor's credit rating of A3 and higher.

Receivables comprise amounts mostly due from Member States and related parties. COMSEC manages risk on these receivables by actively seeking recovery of all amounts due. At the reporting date, COMSEC assessed the past due receivables, creating a provision for those debts where it is considered that COMSEC will not collect the full amount due.

# (d) Liquidity Risk

Liquidity risk is the risk of COMSEC not being able to meet its obligations as they fall due. This liquidity risk is managed by monitoring on a regular basis the available funds against anticipated expenditure and commitments.

COMSEC ensures that it has sufficient cash on demand to meet expected funding needs of the organisation through the use of cash flow forecasts, taking into consideration timing of investment maturities. All investments are short term in nature to ensure that sufficient funds are available to meet COMSEC's commitments as and when they fall due.

## NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 30 JUNE 2020

# 20. Financial Instruments (d) Liquidity Risk (Continued)

The following are contractual liabilities of which interest is included in borrowings:

2020	<6 months	6 - 12 months	1 – 5 years	>5 years	Total
	£	£	£	£	£
Liabilities					
Borrowings	-	96,000	456,000	-	552,000
Payables	7,217,724	-	-	-	7,217,724
Total Liabilities	7,217,724	96,000	456,000	-	7,769,724

2019	<6 months	6 - 12 months	1 – 5 years	>5 years	Total
	£	£	£	£	£
Liabilities					
Borrowings	-	96,000	480,000	72,000	648,000
Payables	6,112,839	-	-	=	6,112,839
Total Liabilities	6,112,839	96,000	480,000	72,000	6,760,839

# (e) Market Risk

Market risk is the possibility that COMSEC might incur financial losses owing to unfavourable movements in foreign currency exchange rates and interest rates.

## (f) Interest Rate Risk

The interest rates charged on COMSEC's financing debt are fixed at the contract date. Details of bank loans and interest paid are given in note 6(a).

Owing to the short maturity of cash and investments an interest rate sensitivity analysis does not disclose significant variations in value. If the weighted average interest rate at 30 June 2020 had been 25% higher or lower, the interest income would have been affected as follows:

	Increase (+) / Decrease (-)	Surnius /
Cash and Cash Equivalents	%	£
Movement in Interest Income due to change in weighted average Interest	25%	16,760
Rate	25 /0	10,700
Movement in Interest Income due to change in weighted average Interest	-25%	
Rate	-25%	(16,760)

## (g) Foreign Currency Risk

Foreign currency balances in GB Pound Sterling comprise of the following:

		Other	
2020	GBP	Currencies	Total
	£	£	£
Financial Assets	13,662,280	1,262,001	14,924,281
Percentage of Total	92%	8%	100%
Financial Liabilities	6,150,948	1,618,776	7,769,724
Percentage of Total	79%	21%	100%

# NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 30 JUNE 2020

# 20. Financial Instruments (g) Foreign Currency Risk (Continued)

The table below shows the impact of a 25% movement in the relative value of the GB Pound Sterling against the foreign currency balances as at 30 June 2020.

	Increase (+) /	Effect on
	Decrease (-)	Balances
Financial Assets	%	£
Movement in the relative value of the GB Pound Sterling	+25%	315,500
Movement in the relative value of the GB Pound Sterling	-25%	(315,500)

	Increase (+) / Decrease (-)	
Financial Liabilities	%	£
Movement in the relative value of the GB Pound Sterling	+25%	404,694
Movement in the relative value of the GB Pound Sterling	-25%	(404,694)

# 21. Events After Reporting Date

There are no material events, favourable or unfavourable that occurred between the reporting date, 30 June 2020, and the date of authorisation for issue that would have impacted these financial statements.

The Secretary-General authorised these financial statements for issue on 30 April 2021.

Commonwealth Secretariat Marlborough House, Pall Mall London SW1Y 5HX United Kingdom

thecommonwealth.org

